

# Sustainability Report

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# Foreword

## Further progress in sustainability strategy execution

In the 2025 financial year, we consistently advanced the sustainable development of Bellevue Group and set important strategic milestones for the future. We continue to view sustainability as an integral part of our long-term value creation. At the same time, we have adapted our objectives and instruments to a changing market environment, new regulatory requirements, and the ongoing development and internationalisation of our business model.

Against this backdrop, we fundamentally reviewed our existing climate strategy during the reporting year. The previous CO<sub>2</sub> targets were based on the organisational structure of 2020 and now only partially reflect current conditions. We therefore decided to formally conclude the existing strategy at the end of 2025 and, on this basis, develop a new, forward-looking target framework. From 2026 onwards, we will introduce a methodologically revised climate and environmental target system that takes into account our changed structure and evolved investment approach. In light of our international orientation, we will also establish systematic monitoring of our air travel in 2026 in order to manage and transparently report the associated emissions more effectively.

In 2025, commuting-related emissions were reduced by 68% (corresponding to 126 tonnes of CO<sub>2</sub> equivalents) as a result of relocating our headquarters to Zurich and implementing further measures such as flexible working models and increased remote work. The share of climate-friendly commuting increased from 49% to 68%, significantly above the Swiss average. Our long-term climate objective remains unchanged: to reduce the carbon footprint of our own business activities in order to support the goals of the international and Swiss community to achieve net-zero greenhouse gas emissions by 2050.

We also made important progress in the area of corporate culture in 2025. For the second time since 2022, we conducted an employee survey and gained valuable insights; the measures derived from it will be implemented from 2026 onwards. At the beginning of the reporting year, a new policy on education and training also came into effect, enabling us to systematically record and report training hours. During the reporting year, we invested a total of 1 224 hours in education and training. Furthermore, despite challenging conditions and developments, we succeeded in keeping the voluntary turnover rate close to our targeted range of 10%.

Last but not least, we revised and updated our Corporate ESG policies. Our active ownership approach remains a central element of our sustainability strategy. Through targeted engagement activities and the consistent exercise of our voting rights, we once again supported numerous companies on their path towards sustainable development during the reporting year. At the same time, we were able to slightly reduce financed CO<sub>2</sub> emissions at portfolio level compared to 2024.

The unchanged materiality analysis confirms that our key sustainability topics remain closely aligned with our corporate strategy. The year 2025 thus represents a phase of focused further development: we combined continuity in our long-term commitments with a willingness to review and refine existing approaches. In doing so, we laid the foundation to continue combining sustainable investing, corporate responsibility and long-term economic success in 2026.

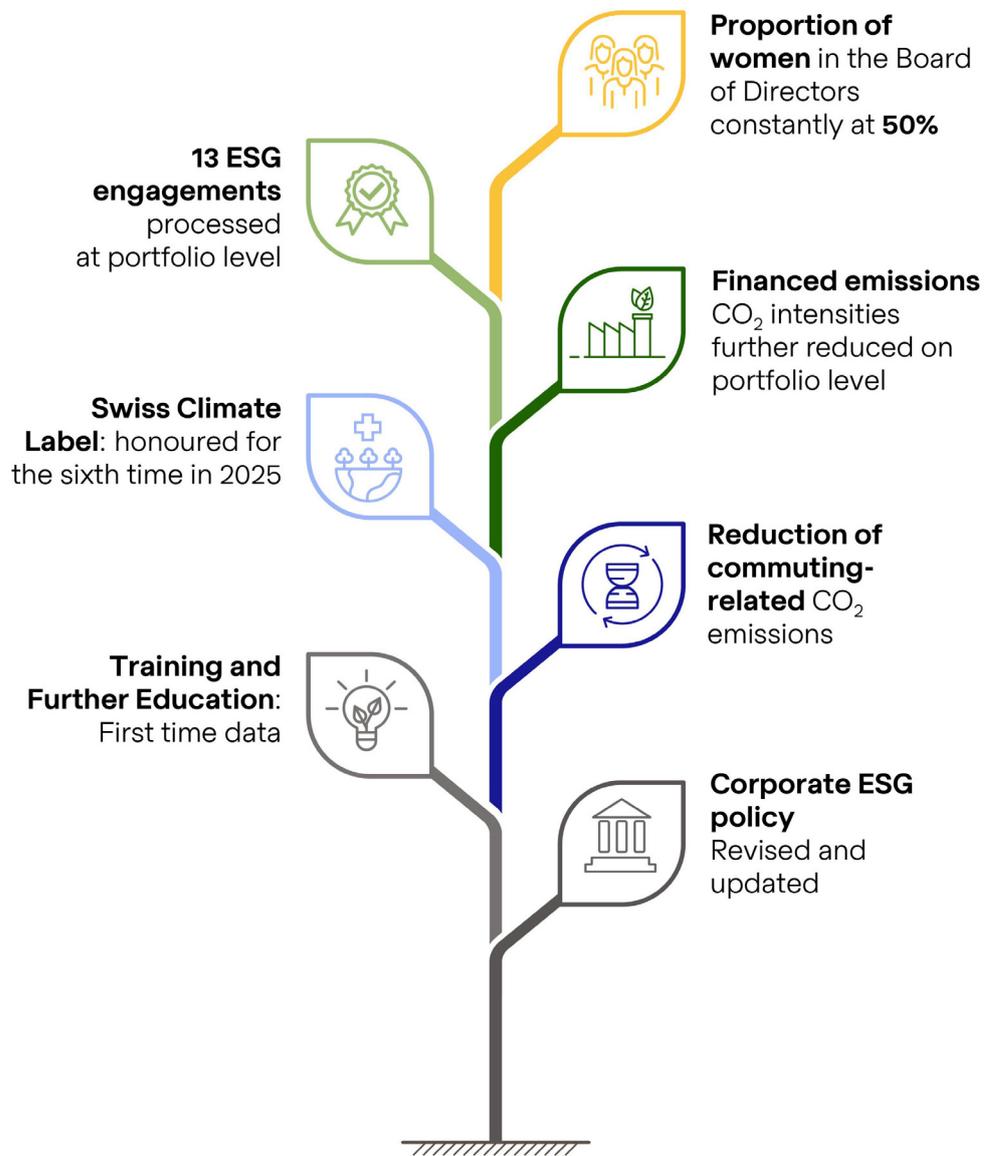


**Veit de Maddalena**  
Executive Chairman



**Markus Peter**  
Chief Executive Officer Bellevue Asset  
Management

# Sustainability achievements 2025



# Sustainability strategy

GRI 2-22

Sustainability is an integral component of Bellevue Group AG's business strategy and a central element of its long-term value creation. As an independent asset manager with an active and fundamentally driven investment approach, Bellevue Group understands sustainability not as a static system of objectives, but as a dynamic framework that must continuously evolve in alignment with the company's strategic development, its business model, and its fiduciary duties towards clients and other stakeholders.

In line with the «triple bottom line» approach, Bellevue Group aims to achieve sustainable economic growth while at the same time taking responsibility for the environmental and social impacts of its business activities. Sustainability is embedded both at the corporate level and within the investment process, and is based on clearly defined values, transparent ESG guidelines, and binding governance standards that guide employees in their daily actions.

In the 2025 financial year, Bellevue Group initiated a significant strategic and organisational development process. This includes, in particular, the targeted enhancement of an even more fundamentally and research-driven investment approach, the adaptation of the business model to changing market realities, and the geographic expansion of the business, including the establishment of a presence in Asia. These measures are intended to strengthen the Group's investment expertise and competitiveness over the long term. However, they are accompanied by structural changes that will sustainably influence the composition and key drivers of Bellevue Group's operational environmental footprint.

Against this background, in the 2025 reporting year Bellevue Group conducted a comprehensive review of its existing climate strategy and the underlying target framework. The previous CO<sub>2</sub> strategy, including the reduction targets defined up to 2030, was based on the organisational and business structure as of 2020. In light of the initiated strategic development, the changed geographic focus, and the increasing importance of a more travel-intensive, fundamentally driven investment activity, Bellevue Group considers the previous target architecture no longer fully meaningful or suitable for steering purposes. The Group has therefore decided to formally conclude its existing CO<sub>2</sub> strategy as of the end of 2025. Target achievement and any deviations will be disclosed transparently and assessed in the context of the company's strategic development. This step does not represent a withdrawal from the Group's climate responsibility, but rather reflects responsible and methodologically sound management.

From the 2026 financial year onwards, a revised climate and environmental target framework will be developed, appropriately reflecting the changed structural conditions and the further-evolved investment approach of Bellevue Group. The objective is to define new, robust and steering-relevant climate targets for the medium and long term. This development will be aligned with recognised reporting and governance standards, in particular the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) and the GRI Standards. Bellevue Group remains firmly committed to its long-term climate and environmental responsibility and will implement additional measures during the transition phase to enhance transparency and the manageability of its emissions. This

includes, among other initiatives, the establishment of systematic monitoring of air travel in order to further develop the future climate strategy on a data-driven basis.

Having offset its CO<sub>2</sub> emissions by supporting top-quality climate projects in Switzerland, Bellevue was certified by Swiss Climate for the sixth consecutive year in 2025. We are also committed to achieving net zero by 2050.

### **Improving gender diversity and fostering inclusion**

Bellevue Group values employee diversity and believes this is an integral part of its success as a business. Our approach is founded upon mutual respect and a collaborative work culture across languages, cultures and nationalities. This variety of perspectives and approaches, experiences, ideas and talents leads to innovation and underpins Bellevue's success on a lasting basis – including its ability to attract qualified specialist personnel. Our goal of increasing the proportion of women on the Board of Directors to 30% was achieved in 2023. The proportion of women on the board as of December 31, 2025, was 50%. The targeted minimum proportion of women at executive management level remains 20%. This goal should be achieved by 2030 within the scope of our succession planning.

### **Anchoring sustainability throughout the investment process**

Sustainability has been a core pillar of our investment culture for many years and shapes both our investment processes and our risk management. As a responsible market participant, our objective is to allocate capital with a view to long-term sustainability and thereby make a constructive contribution to a more resilient economy.

A significant step along this path was the launch of the Bellevue Sustainable Healthcare Fund in 2018. This fund follows strictly formalised ESG criteria and serves as a prime example of the comprehensive integration of environmental, social and governance aspects into our investment decisions. At the same time, we consider relevant ESG risks across all portfolios, apply clearly defined global norms and values-based exclusions, and assess each company from a holistic sustainability perspective.

Our analysis covers both the ESG quality of an investment and its contribution to the UN Sustainable Development Goals. Any potential negative impacts on sustainability factors are centrally monitored and transparently integrated into the overall assessment of a security. The relevant guidelines are set out in the internal working paper «Consideration of PAI».

A key focus lies on the systematic measurement of financed greenhouse gas emissions in accordance with PCAF standards. It is important to us to understand the emissions development of our investments transparently and to manage it responsibly. We publish the collected data in line with the recommendations of the TCFD, thereby continuously strengthening our climate-related disclosures. In addition, our portfolio managers actively engage with company management and relevant stakeholders in order to constructively support progress towards climate- and resource-efficient business models.

Looking ahead, we are actively supporting the redesign of the EU SFDR, which envisages a simplified and more clearly structured ESG classification system to replace the current Article 6, 8 and 9 categories. The objective of this further development is to make sustainability aspects more transparent, understandable and intuitive for end investors – an aim we explicitly endorse.

The regulatory adjustments will significantly influence the labelling and comparability of financial products in the future. Implementation is expected to extend over a period of one to two years, allowing us to manage the transformation carefully, with a focus on impact and with the objective of achieving even greater ESG clarity for our investors.

As a committed signatory to the UN Principles for Responsible Investment (UN PRI), Bellevue Asset Management AG is dedicated to continuously refining its ESG approaches and adapting them to new regulatory and market developments – in pursuit of a forward-looking, responsible and impact-oriented investment strategy.

## Sustainability governance

GRI 2-12

GRI 2-13

GRI 2-14

Over the past years, Bellevue has strengthened its sustainability governance practices and its corporate sustainability framework and introduced new roles and responsibilities at management level as well as throughout the organization.

Sound sustainability governance is essential for ensuring that we continue to embed sustainability within our business practices and product offer, achieve steady progress towards our sustainability targets, and identify potential opportunities and challenges at an early stage.



- Responsibility for sustainability-related performance, the monitoring of sustainability-related developments and the adoption of sustainability policies and strategies lies with the Board of Directors. It is also responsible for approving the sustainability report.
- The Group Executive Board is responsible for developing and implementing measures to achieve the sustainability strategy and objectives defined by the Board of Directors. Further information about the members of the Board of Directors and the Group Executive Board can be found in the Corporate Governance report.
- A sustainability working group has also been tasked with overseeing the implementation and integration of sustainability policies across all areas of the business. This working group is headed by the CFO and includes representatives from various functions/

departments, as shown in the diagram above. It monitors the latest developments on the sustainability front and forecasts their impact on Bellevue Group's business model. It supports the Group Executive Board in formulating and developing the sustainability strategy. The sustainability working group meets at least once every quarter and reports to the Group Executive Board and the Board of Directors. It is additionally responsible for managing and implementing sustainability-related projects within the various business areas and functions and areas of activity.

## Stakeholder engagement

GRI 2-29

We believe interaction with our stakeholders is crucial in identifying, analyzing, planning, prioritizing and implementing our 2030 sustainability goals, as well as the underlying objectives and measures. That is why we maintain regular contact with internal as well as external stakeholders.

In 2023, the following stakeholders were asked to participate in our double materiality assessment:

- Shareholders (interview and survey)
- Employees (survey)
- Clients/distribution partners (interview and survey)
- Suppliers (survey)
- Portfolio companies (survey)

Stakeholder	Engagement	Activities	Topics discussed
Shareholders and analysts	<p>Bellevue is in regular contact with its shareholders and analysts, in particular through the publication of its semi-annual and annual results. Investor Relations maintains a constant dialog with investors and analysts through the year. In accordance with the Listing Rules of SIX Exchange Regulation, key business developments are published via media releases or ad-hoc notices on at least two electronic information systems. These announcements are simultaneously published on the corporate website, having been sent to SIX Exchange Regulation in advance.</p> <p>The shareholder notices required under Swiss company law are published in the Swiss Official Gazette of Commerce (SOGC).</p>	<ul style="list-style-type: none"> <li>• Annual general meeting</li> <li>• Conferences and events</li> <li>• Corporate website</li> <li>• Media releases</li> <li>• Annual and interim reports</li> <li>• ESG survey</li> <li>• Interview major shareholder</li> </ul>	<ul style="list-style-type: none"> <li>• Business performance</li> <li>• Share price performance</li> <li>• Sales developments</li> <li>• Product developments</li> <li>• Sustainability</li> </ul>
Employees	<p>Employees are given information about business developments, changes within the company and product updates on a regular basis. Communication is via various channels including e-mails and employee information meetings.</p> <p>In addition, Bellevue conducts a group-wide survey every three years to monitor employee satisfaction and commitment as well as ensure employees understand the business. Employee feedback is passed on to the Group Executive Board, which uses the findings to devise concrete measures.</p>	<ul style="list-style-type: none"> <li>• ESG survey</li> <li>• Training</li> <li>• Talent management</li> </ul>	<ul style="list-style-type: none"> <li>• Job satisfaction</li> <li>• Health &amp; safety</li> <li>• Sustainability</li> <li>• Strategy</li> <li>• Next generation</li> </ul>
Clients and sales partners	<p>Our clients and partners are served by a committed sales team comprising industry experts. Clients and partners have regular personal contact with their key account manager and receive a regular newsletter containing product and business information. They can also subscribe to a free e-mail service.</p>	<ul style="list-style-type: none"> <li>• ESG survey</li> <li>• Key account manager relationships</li> <li>• One-to-one meetings</li> <li>• Conferences and events</li> <li>• Complaint handling</li> </ul>	<ul style="list-style-type: none"> <li>• Products</li> <li>• Sustainable products</li> <li>• Client relationships and satisfaction</li> </ul>
Suppliers	<p>Bellevue is in constant contact with its suppliers and service providers. Local suppliers and service providers are preferred where possible. Every supplier or service provider is subject to pre-qualification to ensure compliance with the rules, while correspondence continues throughout the business relationship in order to review requirements, make payments and negotiate contracts.</p>	<ul style="list-style-type: none"> <li>• ESG survey</li> <li>• Assessments</li> <li>• Direct dialog</li> </ul>	<ul style="list-style-type: none"> <li>• Responsible procurement</li> <li>• Traceability</li> </ul>
Portfolio companies	<p>In the interests of our investors, best possible corporate performance, role as professional investor, etc. Activities: meetings with company representatives at all levels (top management, board, IR, etc.)</p>	<ul style="list-style-type: none"> <li>• ESG survey</li> <li>• Management meetings (top management, board, IR)</li> <li>• Proxy voting</li> <li>• Sharing of experience</li> </ul>	<ul style="list-style-type: none"> <li>• Sustainability</li> <li>• Innovation</li> <li>• Costs</li> <li>• Capital structure</li> <li>• Corporate governance</li> </ul>
ESG rating agencies	<p>Bellevue uses sustainability research produced by ESG rating agencies MSCI ESG and Sustainalytics for the purpose of integrating ESG into investment processes.</p>	<ul style="list-style-type: none"> <li>• Meetings</li> </ul>	<ul style="list-style-type: none"> <li>• Small vs. large caps</li> <li>• Coverage</li> <li>• Rating methodology</li> </ul>

# Material topics identified

GRI 3-1

GRI 3-2

GRI 2-29

The materiality analysis supports the Group Executive Board and the management teams of the subsidiaries in identifying key sustainability issues by considering the expectations and needs of external and internal stakeholders. The results of the materiality analysis are used to continuously improve sustainability management by sharpening the company's understanding of stakeholder needs and their shifting perceptions of what they regard as material sustainability issues. The materiality matrix forms the basis for managing corporate processes and helps to identify and manage potential opportunities and risks. Bellevue reports in accordance with the principle of «double materiality.»

**Outside in:** The impact of sustainability issues on Bellevue's business operations, reputation or financial success. Here the term «impact» refers to the actual or potential impacts on Bellevue's business model or value drivers (e.g., sales, cash flow, margins) in the short, medium or long term. For example, Bellevue depends on electricity to operate and it is likely to be significantly affected by rising energy prices.

**Inside out:** Bellevue's impact on sustainability issues. Here the term «impact» refers to the actual or potential effect, negative or positive, that Bellevue has or could have on the environment, the economy and on society, including basic human rights, in the short, medium or long term.

To ensure that all of the most important issues for Bellevue are identified, we have taken the following measures in 2023:

- Peer review
- Assessment of sector requirements
- Interviews with key stakeholders
- Surveys of all stakeholders

For the survey, the working group reviewed a list of 150 potential topics, including the topics of the previous year, discussed their relevance to our business and our sector, and drew up a definitive list of 20 topics that were then included in the survey. 200 stakeholders were asked to evaluate the topics on a scale ranging from «no impact» (1) to «very high impact» (5). 57% of the stakeholders contacted completed the survey.

Respondents assessed the materiality of the 20 topics from both an outside-in and an inside-out perspective. Material topics were discussed with senior management during two meetings at which all survey responses were presented and evaluated.

The Group Executive Board made the final decisions to ensure alignment with long-term strategy.

In the 2025 financial year, Bellevue determined that the result of the 2023 materiality analysis is also relevant for this reporting year for the following reasons:

- The 2023 materiality matrix continues to be in line with Bellevue’s long-term strategy
- There were no material changes in the business activities of the company
- There were no material changes in key suppliers
- There were no other relevant events that had a material impact on Bellevue’s materiality matrix

## Materiality matrix



## Change in material topics from year to year

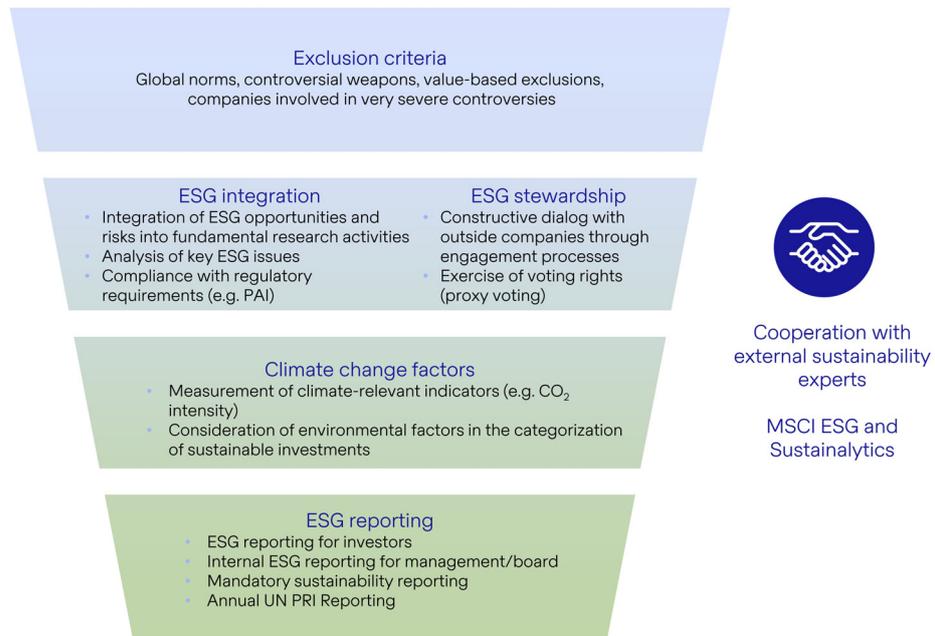
There were no changes to the material topics in the 2025 financial year compared to the previous year.

# Responsible investment

GRI 3-3

The materiality analysis shows that responsible investing is a key sustainability issue. Bellevue comprehensively implements ESG criteria in its investment processes and portfolios, taking into account the growing regulatory requirements.

Various sustainability approaches have been embedded into our ESG framework, which we have systematically implemented and are continuously developing.



Source: Bellevue Asset Management AG, as of December 31, 2025

Bellevue’s ESG investment guidelines basically comprise the following elements:

## Exclusion criteria based on norms and values

We are committed to adhering to internationally recognized norms and systematically exclude from the managed investment portfolios any companies that seriously violate human rights, the environment or labor norms, or are involved in corruption. To this end, we apply the MSCI ESG controversies methodology and standards. MSCI ESG Controversies is intended to reflect all areas of adverse impact covered by the Organisation for Economic Co-operation and Development’s (OECD) Guidelines for Multinational Enterprises on Responsible Business Conduct. In addition, MSCI ESG Research provides a mapping of ESG controversy cases to the underlying principles of the following global norms: the UN Global Compact (UNGC), the UN General Principles of Business and Human Rights (UNGP) and the International Labor Organization (ILO) Conventions (both core and broad).

MSCI ESG Research has a dedicated team of analytical staff who identify and assess the severity of controversy cases that involve companies in its coverage universe on an ongoing basis. ESG analytical staff review the reported allegations and apply consistent scoring and a color-coded flag for each controversy case, based on the severity of impact in each case, the alleged role of the company in each case and the status of each case (which is determined by the state of resolutions, if any, between involved stakeholders). MSCI ESG Controversies – evaluation framework:

ENVIRONMENT	SOCIAL			GOVERNANCE
	HUMAN RIGHTS & COMMUNITY IMPACT	LABOR RIGHTS & SUPPLY CHAIN	CUSTOMERS	
Biodiversity & Land Use	Impact on Local Communities	Child Labour	Product Safety & Quality	Bribery & Fraud
Energy & Climate Change	Human Rights Concerns	Collective Bargaining & Unions	Anticompetitive Practices	Controversial Investments
Supply Chain Management	Civil Liberties	Discrimination & Workforce Diversity	Customer Relations	Governance Structures
Water Stress	Other	Labor Management Relations	Marketing & Advertising	Other
Toxic Emissions & Waste		Supply Chain Labor Standards	Privacy & Data Security	
Operational Waste (Non Hazardous)		Health & Safety	Other	
Other		Other		

Source: MSCI ESG Research Inc.

In contrast to exclusions based on violations of global principles and standards, value-based exclusions are based on social, ethical or moral values. Thresholds have been defined for the percentage of overall revenues that can be generated from business areas with high ESG risk scores such as thermal coal and tobacco production. Companies that exceed the generally accepted annual revenue thresholds in the business areas below are excluded:

Business area	Revenue threshold
Controversial weapons	0%
Thermal coal	5%
Fracking/oil sands	5%
Production of tobacco	5%
Sale of tobacco	20%
Adult entertainment	5%
Gambling	5%
Palm oil	5%

Controversial business areas and the associated revenue thresholds were selectively adjusted during the reporting year in order to reflect current market standards and regulatory developments. This particularly affects the defence and armaments sector: following amendments to EU regulations and to the German BVI target market concept, the previous blanket 10% revenue exclusion for defence and armaments has been lifted. Investments in weapons prohibited under international law remain excluded. The adjustment allows for a more differentiated assessment of companies operating in the defence sector that may contribute to safeguarding fundamental security interests.

Compliance with all defined criteria continues to be systematically reviewed, even though our core investments are primarily in healthcare facilities. Our thresholds primarily serve the practical implementation of the exclusion criteria and are aligned with established market standards as well as the experience of institutional investors. Despite these adjustments, our commitment remains unchanged: to assess potential ESG risks responsibly and to approach controversial business activities with due care and sensitivity.

More far-reaching and/or stringent exclusion criteria may be applied for individual strategies with a dedicated sustainability focus.

Bellevue maintains an exclusion list, which is monitored and updated on a quarterly basis. Based on this list, just short 700 companies from across our investment universe were excluded from direct investment as at the end of 2025. Compliance with exclusion criteria is monitored monthly by an internal risk management unit.

## ESG integration

Environmental, social and governance factors are integrated into the fundamental analysis of every company through an ESG integration process in which the associated financial risks or opportunities are evaluated with respect to future stock market performance. This approach gives our portfolio managers a holistic picture of an enterprise.

The environment subcategory focuses on aspects such as whether a company systematically measures and discloses its emissions or carbon intensity or such as monitoring the CO<sub>2</sub> intensities of companies in the context of the average value for the relevant industry. The Social subcategory covers aspects such as product quality, data privacy policies, employee development and gender balance/diversity at management level. Examples of Governance issues are board independence, board compensation and corporate ethics.

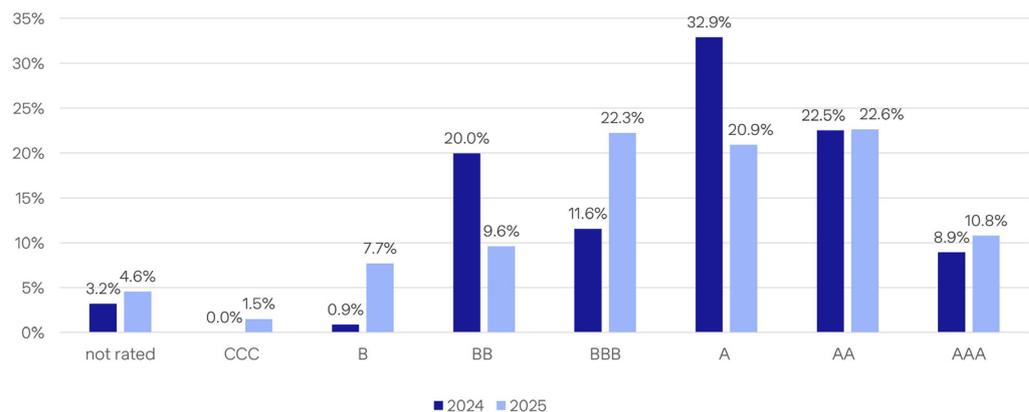
To integrate sustainability criteria into the investment decision-making process, we use an ESG rating per issuer consisting of various sub-scores. These are based on data from MSCI

ESG Research and Morningstar Sustainalytics, the relevance of which varies depending on the sector. The analysis focuses on the ESG key issues, i.e. the sustainability aspects in which a company performs particularly well or poorly.

However, ESG ratings should always be interpreted with caution and scrutinised critically. ESG rating methods are based on a predefined systematic approach that does not always result in an objective or «fair» assessment of risks. In fact, such methods often systematically disadvantage start-ups and small-cap companies relative to large-cap companies. A lack of manpower and experience in handling ESG issues can result in a company being underrated. Also, the given comparison group used to determine ESG ratings within a certain industry may not be entirely applicable. That is why our portfolio managers always take a closer look at potential or ostensible «ESG laggards» (CCC, B rating) and reach out to the ESG specialists at our external ESG research providers and at the companies with lagging ESG ratings. Investments in «ESG laggards» must be documented in detail. Bellevue Asset Management does not apply a «best-in-class» approach for the reasons mentioned above, unless otherwise dictated by a specific investment strategy.

A breakdown of Bellevue's liquid investment strategies (net invested assets of Bellevue's equity and fixed income strategies excluding cash, Private Equity, Ventures, company pension fund and dedicated derivative strategies) by MSCI ESG rating is given below:

#### Breakdown of MSCI ESG ratings as of December 31, 2025



Source: Bellevue Asset Management, MSCI ESG Research

With 33.4% of net invested assets, the so-called ESG Leaders (MSCI ESG ratings of AA and AAA) were again slightly higher than in the previous year (31.4%). However, the share of so-called ESG Laggards (CCC and B) also increased from 0.9% to 9.2%. This was driven, on the one hand, by the build-up of new positions in small-cap, highly innovative pharma/biotech companies and, on the other hand, by changes to the MSCI ESG rating methodology (adjustments to the performance assessment of companies without commercial products in the context of regulatory warnings).

As a result, the mid-range of solid MSCI ESG ratings (A–BB) declined from 64% to around 53%. A total of 4.6% of net invested assets could not be rated (3.2% in the previous year). The MSCI ESG rating distribution shown above covers approximately 95% of Bellevue's total assets under management (97% in the previous year).

Following the introduction of the EU Sustainable Finance Disclosure Regulation in March 2021 and the Delegated Regulation (EU) 2017/565 on MiFID II sustainability preferences (art. 2, para. 7–9), Bellevue established the two investment categories of «investments with

sustainable characteristics» and «sustainable investments». In the absence of a uniform European-wide classification system, the two categories are applied in the investment processes of the respective strategies to the best of our knowledge based on current practices and the, in some cases limited, data available, in accordance with clearly defined principles.

### Investments with sustainable characteristics (EU SFDR)

Most of Bellevue's investment strategies take into account social, environmental as well as governance-related characteristics (ESG), in accordance with the provisions of Article 8 of the EU Disclosure Regulation 2019/2088 (EU SFDR), but do not have sustainability as their objective. In principle, the aim is to invest all of the assets of the relevant strategies in investments with sustainable characteristics. However, as there is not yet a sufficient amount of ESG data available in every asset class and sector and, given that some companies do not yet have an ESG rating, a minimum allocation threshold to investments with sustainable characteristics has been set as a percentage of total invested fund assets.

For strategies with a considerable allocation to small and mid-cap investments and/or significant emerging market exposure where ESG research coverage is low, the minimum allocation threshold to «investments with sustainable characteristics» is 50%. Strategies that are less affected by these factors must adhere to a higher minimum allocation of 75% to «investments with sustainable characteristics». Taking into account the new ESMA guidelines on the use of sustainability terms in fund names, this minimum proportion was raised from 75% to 80% for the Bellevue Sustainable Healthcare Fund.

Detailed information on the individual investment strategies as well as the methodology can be found in the product-specific documents available via the following link:

<https://www.bellevue.ch/all-en/all/about-us/sustainability/responsible-investment>

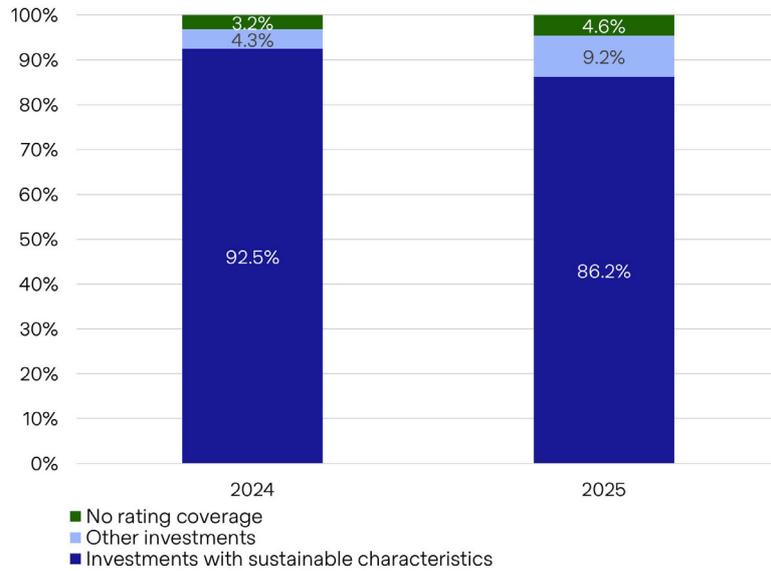
### Sustainable investments (MiFID II and EU SFDR)

In addition to taking into account the most important adverse effects on sustainability factors (PAIs) at portfolio level, Bellevue has defined minimum allocations to sustainable investments for every investment strategy pursuant to Article 2 (17) of the Disclosure Regulation 2019/2088. This defines a «sustainable investment» as an investment in an economic activity that contributes to the achievement of an environmental and/or social objective and does not significant harm with respect to such objectives. Furthermore, the investee companies must follow good governance practices.

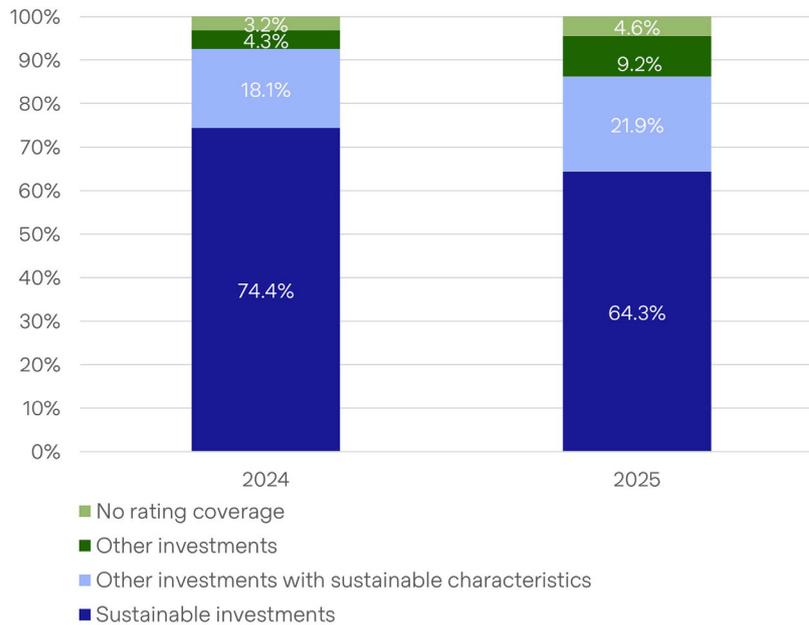
Investments are included under the «sustainable investment» allocation if, firstly, they have a positive alignment with at least on of the 17 UN Sustainable Development Goals and, secondly, if they meet the aforementioned sustainability characteristics and, thirdly, if they have no significant adverse impact on sustainability factors. The MSCI ESG methodology is also used to measure contributions towards the UN SDGs (see section on «Alignment with UN SDGs»). Minimum thresholds of 25% and 50% were defined for the sustainable investment category. Here as well, the existing ESG-related research coverage and the specific investment focus (e.g. small and mid caps) play an important role.

Based on the above definitions and the methodologies applied, approximately 86% (92% in the previous year) of the liquid net invested assets at Bellevue as of December 31, 2025, qualified as «investments with sustainable characteristics» and 64% (74% in the previous year) as «sustainable investments»:

**Investment products with sustainable characteristics (based on EU SFDR)**



**Sustainable investment (based on EU SFDR)**



A sector-wide comparison of these ratios within the meaning of the EU SFDR is still not possible due to a lack of harmonization of the applicable classification schemes and valuation methods.

**Principal adverse impacts on sustainability factors (PAI)**

Bellevue takes into account the principal adverse impact (PAI) of its investment decisions on sustainability factors in its investment processes and portfolio management activities. PAI indicators can be considered both explicitly and implicitly. In explicit consideration,

thresholds are determined for each PAI criterion, defining when a specific PAI criterion has a «principal adverse impact» on a sustainability factor («supercritical»). If an issuer is assessed as having a «principal adverse impact», it cannot be categorized as a sustainable investment, no matter if the issuer makes a positive contribution to one of the UN's 17 Sustainable Development Goals.

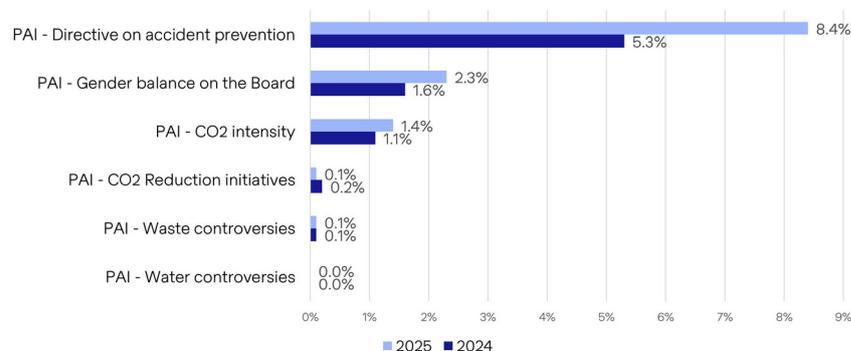
In implicit consideration, aspects of the relevant PAI indicators are incorporated into the ESG ratings methodology developed by MSCI ESG, resulting in indirect consideration of PAI performance by defining minimum rating scores that are used to calculate the share of sustainable investments or of investments with sustainable characteristics for each investment fund.

Within the framework of a PAI analysis, sustainability factors such as carbon intensity, programs to reduce carbon emissions, water- and waste-related controversies, or gender mix at board level, for example, are explicitly taken into account.

The consideration of adverse impacts on sustainability is subject to data availability. The required data is not always available in sufficient quantity and quality for every entity in which Bellevue invests. As a result, the list of PAI indicators taken into account is continuously reviewed based on data availability and data quality.

As at 31 December 2025, 12.4% of net invested assets had a supercritical PAI value (8.3% in the previous year), with 3.6% (2.8% in the previous year) attributable to originally sustainable investments, which were therefore downgraded to 'unsustainable' by this proportion. The investments with supercritical PAI values are distributed across the following categories:

#### Proportion of 'supercritical' PAI values by category



## ESG stewardship

As a responsible long-term investor, Bellevue supports all measures and proposals designed to increase the value of portfolio companies over the long term in the interests of shareholders and investors. This includes engagement activities as well as the exercising of voting rights at general meetings of shareholders.

### Engagement

This commitment to active investment management also highlights the importance of engagement as a key element of our ESG framework. Portfolio managers are engaged in an active and constructive dialog with the executives and other relevant representatives of portfolio companies on environmental, social and governance issues. If there are any indications of a significant controversy related to ESG issues, they are constructively

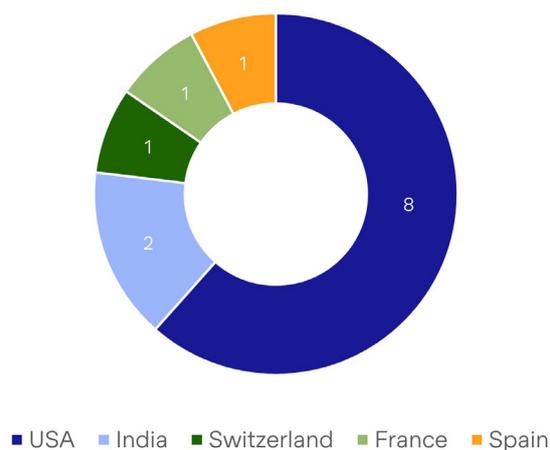
discussed with the investee company and subsequent developments (e.g. change in strategy or processes, improvement of ESG rating) documented over time. Engagement activities are undertaken in the context of materiality and proportionality considerations. The level of engagement can vary depending (among other things) on the size of the position held by an investment strategy, the market capitalization of the investee company, and the entity's stage of corporate development.

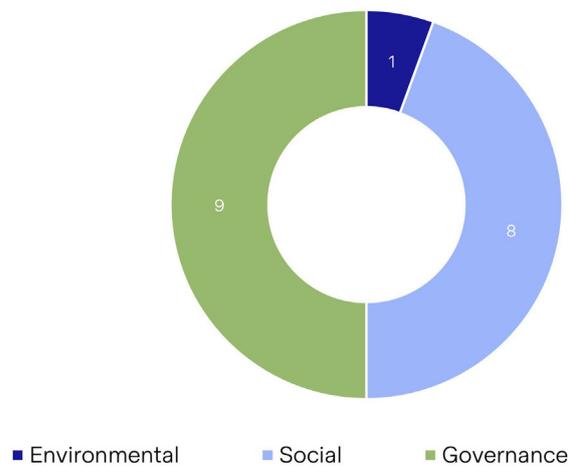
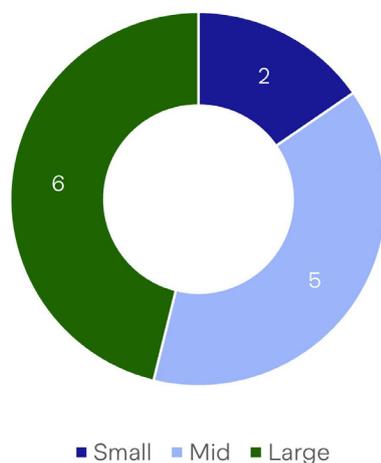
ESG engagement activities are recorded as part of the regular documentation for company meetings and have been systematically recorded in a proprietary tool.

In 2025, our portfolio managers conducted a total of 13 engagements. Of these, four were concluded. In two cases, a partial success was achieved, while one engagement was considered fully successful from our perspective. Another engagement was terminated because the respective position was divested for fundamental reasons.

At the same time, our portfolio managers initiated five new engagements. The rationale behind these new engagements ranges from triggering initial ESG research coverage to addressing specific areas for improvement, such as product quality or data protection.

#### **Breakdown of ESG engagements by country in 2025**



**Breakdown of ESG engagements by dimension in 2025****Breakdown of ESG engagements by company size 2025**

Selected ESG engagement case studies illustrate that our portfolio managers and analysts maintain a close and ongoing dialogue with portfolio companies. The objective of this constructive exchange is to foster sustainably positive corporate development while specifically addressing material sustainability aspects. Qualified third-party assessments, such as those from independent proxy advisors, may be incorporated into the decision-making process. However, the final evaluation and decisions are always made exclusively in the interest of our investors.

**Engagement Case (Example) – Sun Pharmaceuticals Industries Ltd. (India)**

Sun Pharma is India's largest pharmaceutical company, with a focus on generics, specialty pharmaceuticals and innovative medicines. The company serves more than 100 countries worldwide and is particularly strong in areas such as dermatology, oncology and

ophthalmology, while increasingly expanding in innovative medicines, especially for the US market. The strategic shift towards higher-value, higher-margin innovative medicines makes the company both economically attractive and ESG-relevant, as growth, regulatory requirements and human capital are becoming increasingly decisive for long-term success.

The main focus of our engagement activity is Human Capital Management, particularly talent acquisition and the balance between internal and external recruitment of specialists. In ESG ratings, Sun Pharma is assessed comparatively weakly in the area of human capital. A key point of criticism relates to the strong emphasis on internal career paths and the historically limited integration of external specialists, especially at senior management level. An estimated 70–80% of top management positions have been filled through internal promotions. This topic was first addressed during our trip to India and further discussed in a call with the Head of Investor Relations on 17 December 2025.

Sun Pharma traditionally pursues a long-term human resources strategy, whereby employees are developed over many years within the company, receive continuous training and are gradually promoted into leadership roles. Management regards this philosophy as a key success factor for corporate culture, loyalty and operational stability. At the same time, the company confirmed that this approach is evolving as the business model becomes more complex and new business areas emerge. In particular, the expansion of the US business and the «Innovative Medicines» division has increased the need for highly specialized external experts.

A concrete example is the area of clinical research and regulatory expertise:

While two to three years ago Sun Pharma had only limited clinical development and FDA-related capabilities, these gaps have since been systematically addressed – predominantly through external hires (e.g. regulatory experts, clinical development specialists and FDA interaction professionals).

Current status and next steps:

- Internal talent development remains a core component of the HR strategy but is increasingly complemented by external recruitment for key positions.
- This development indicates gradual improvement in Human Capital Management, even if external ESG ratings have so far only partially reflected this progress.
- Continued dialogue with management and Investor Relations, as well as monitoring whether the described progress is reflected in improved ESG ratings, particularly in the area of Human Capital Development.

## Proxy voting

Bellevue also protects the long-term interests of its investors by making active use of its voting rights at the general shareholder meetings of investee companies through proxy voting.

International Shareholder Services (ISS) provides us with proxy advisory services. ISS has many years of experience in proxy advisory and sets the bar with its voting policies. However, there is no obligation to vote in the same way as ISS recommends. Bellevue may vote against the recommendations of third-party organizations if it deems that their voting recommendations are not in the best interests of investors. Bellevue Asset Management AG actively exercises its voting rights as a rule.

Voting rights can be exercised in person by attending a general meeting; electronically via online voting platforms or through an appointed representative or representatives/proxy voting firms.

### Overview of voting activities in 2025

In 2025, our portfolio managers participated in 299 (previous year: 409) meetings eligible for voting and cast their votes on a total of 554 (previous year: 781) out of 567 (previous year: 804) possible resolutions, corresponding to a participation rate of 97.7% (previous year: 97.1%). This figure may be below 100% because certain markets require a share blocking period in connection with voting, which would in turn restrict the trading of the respective securities. In order to maintain portfolio liquidity, voting rights are not exercised in such cases.

Detailed information on our voting activity is given in the following tables:

### Meeting overview

Category	2025		2024	
	Number	Percentage	Number	Percentage
Number of votable meetings	308		419	
Number of meetings voted	299	97.1%	409	97.6%
Number of meetings with at least 1 vote against, withhold or abstain	167	54.2%	221	52.7%

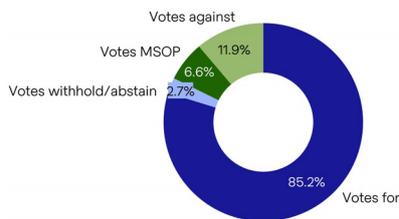
**Ballot overview**

Category	2025		2024	
	Number	Percentage	Number	Percentage
Number of votable ballots	567		804	
Number of ballots voted	554	97.7%	781	97.1%

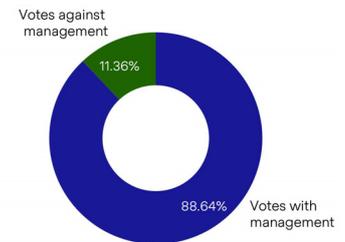
**Proposal overview**

Category	2025		2024	
	Number	Percentage	Number	Percentage
Number of votable items	3 995		5 361	
Number of items voted	3 828	95.8%	5 221	97.4%
Number of votes FOR	3 263	85.2%	4 552	87.2%
Number of votes AGAINST	457	11.9%	589	11.3%
Number of votes ABSTAIN	82	2.1%	33	0.6%
Number of votes WITHHOLD	24	0.6%	48	0.9%
Number of votes on MSOP	252	6.6%	376	7.2%
Number of votes with policy	3 827	100.0%	5 207	99.7%
Number of votes against policy	1	0.0%	25	0.5%
Number of votes with management	3 393	88.6%	4 426	88.6%
Number of votes against management	435	11.4%	606	11.6%
Number of votes on shareholder proposals	87	2.3%	135	2.6%

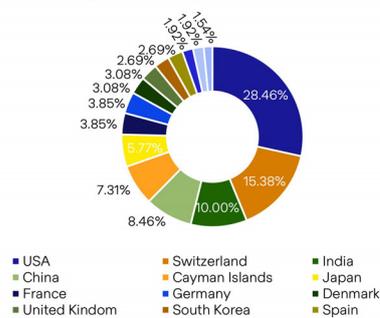
**Vote cast statistics**



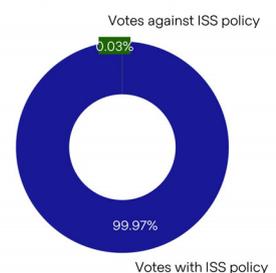
**Vote alignment with management**



**Meetings voted by market**



**Vote alignment with policy**



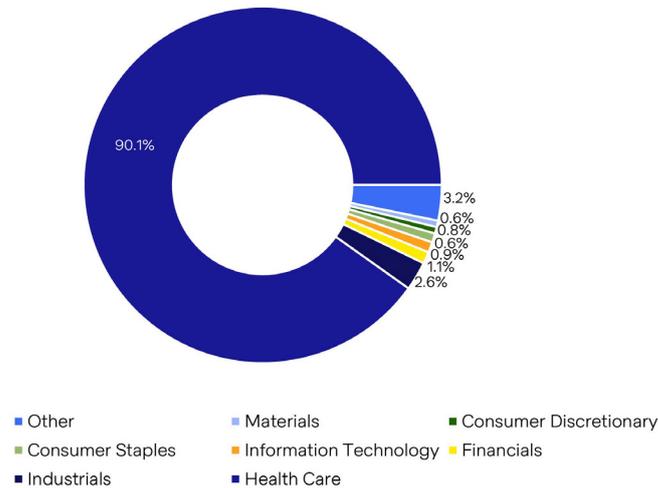
## Climate-change factors – CO<sub>2</sub> emissions at portfolio level

As of 31 December 2025, analyses of environmental and climate-related aspects at the portfolio level were conducted for the third consecutive year. The assessment covered exclusively our listed investment strategies, which account for approximately 98% of total assets under management.

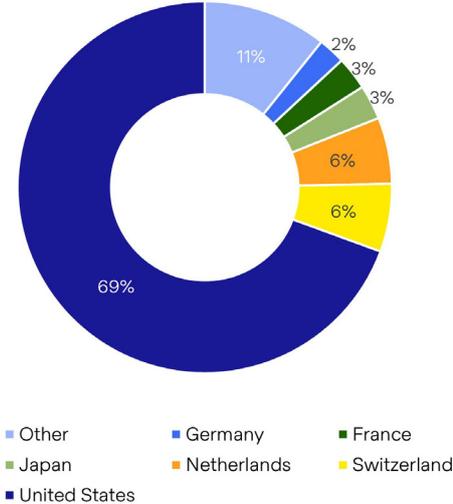
Private equity investments (approx. 1%) as well as strategies predominantly using derivatives (also approx. 1%) have not yet been systematically analysed, either due to insufficient data availability or because the currently available methodological approaches have not yet reached the required level of maturity.

To provide better context for financed CO<sub>2</sub> emissions, the invested assets are presented below by asset class and sector, as well as by region.

### AuM by sector



**AuM by country**



As a highly specialized provider of healthcare investments, approximately 90% (previous year: 92%) of our assets are invested in the healthcare sector. A further 6% (previous year: 5%) are allocated across the industrials, consumer, IT, communication and financials sectors, while only 1% (previous year: 1%) is attributable to the energy, materials and utilities sectors. Around 69% of assets under management are domiciled in the United States (previous year: 70%), 25% (previous year: 23%) are invested in European securities and 6% (previous year: 7%) are allocated to Asia and emerging markets.

Using the PCAF method (Partnership for Carbon Accounting Financials, methodology see box below), Scope 1, Scope 2 and (predominantly estimated) Scope 3 emissions were recorded for each portfolio position as of the reporting date, based on MSCI ESG data. The following overview shows the financed portfolio emissions as of 31 December 2025 based on Scope 1 and 2 as well as Scope 3 (absolute values measured in tonnes of CO<sub>2</sub>), together with the respective data quality rating of the data used (Data Quality Score according to PCAF):

Financed GHG Emissions (t CO <sub>2</sub> e)	Scope 1 & 2 <sup>1)</sup>	Scope 3 <sup>2)</sup>	Data Coverage in %	PCAF Data Quality Score <sup>3)</sup>	PCAF Data Quality Score <sup>3)</sup>
				Scope 1 & 2	Scope 3
BB Biotech AG	5 914.61	42 898.05	86.08	3	3
Bellevue AI Health	23.94	823.43	96.50	1	3
Bellevue Asia Pacific Healthcare	725.12	5 676.21	99.80	2	3
Bellevue Biotech (CH)	51.23	856.89	91.55	2	3
Bellevue Digital Health	349.09	18 844.60	94.80	3	3
Bellevue Diversified Healthcare	24.54	784.05	97.90	2	3
Bellevue Emerging Markets Healthcare	887.44	2 248.06	97.50	2	3
Bellevue Entrepreneur Europe Small	17 219.78	72 776.10	93.90	2	2
Bellevue Entrepreneur Swiss Small & Mid	861.15	27 191.16	98.00	2	3
Bellevue Entrepreneur Switzerland (CH)	916.84	28 652.31	98.10	2	2
Bellevue Global Income	9 031.61	46 343.15	57.40 <sup>4)</sup>	1	2
Bellevue Global Macro	12 639.36	67 192.95	45.60 <sup>4)</sup>	1	2
Bellevue Healthcare ETF	28.11	972.03	99.40	1	3
Bellevue Healthcare Strategy	1 400.60	30 931.44	98.30	1	3
Bellevue Healthcare Strategy (CH)	262.46	5 775.55	98.10	1	3
Bellevue Healthcare Trust	434.77	13 121.39	96.40	2	3
Bellevue Medtech & Services	4 972.60	210 903.34	99.50	2	3
Bellevue Medtech & Services (CH)	245.17	11 224.55	100.00	2	3
Bellevue Obesity Solutions	86.52	2 965.09	97.20	1	3
Bellevue Sustainable Healthcare	211.88	6 340.83	99.00	1	3
Bellevue Institutional Mandates	7 172.12	39 043.63	96.30	1	2
Rule Based Mandate/other	n/a	n/a	n/a	n/a	n/a
Private Equity	n/a	n/a	n/a	n/a	n/a
<b>Total</b>	<b>63 458.92</b>	<b>635 564.80</b>			

<sup>1)</sup> Aggregate GHG emissions financed for Scope 1 and 2 (on the basis of EVIC). Based on reported emissions data when available. Otherwise estimated. Units: t CO<sub>2</sub>e. Calculated using MSCI ESG data inputs and methodology.

<sup>2)</sup> Aggregate GHG emissions financed for Scope 3 (on the basis of EVIC). Based on reported emissions data when available. Otherwise estimated. Units: t CO<sub>2</sub>e. Calculated using MSCI ESG data inputs and methodology.

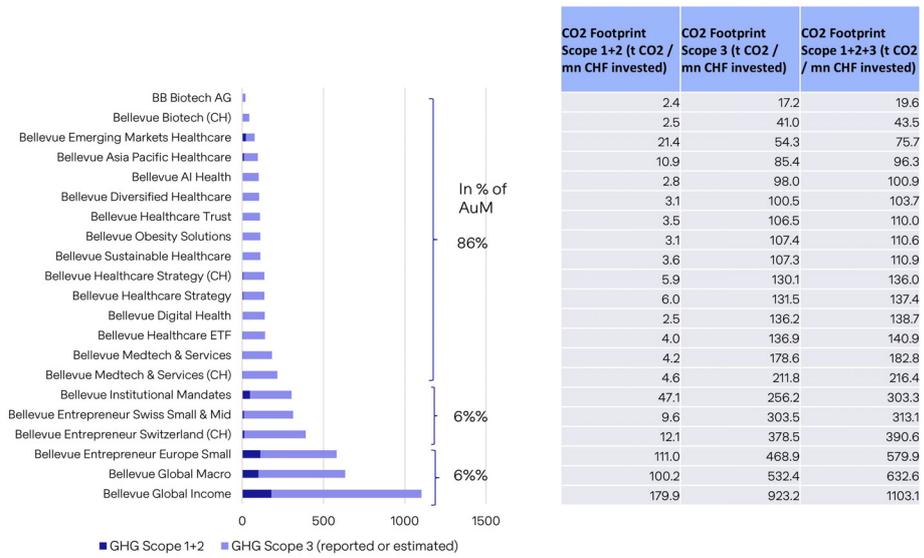
<sup>3)</sup> PCAF Data Quality Score: Standardized measure for determining the data quality of the financed emissions; score 1 = highest quality/certain (reported and verified emissions of issuer in line with the GHG protocol); score 5 = lowest quality/uncertain (calculated based on emissions factors for the sector per unit of revenue). Calculated using MSCI ESG data inputs and methodology.

<sup>4)</sup>The strategy also invests to a large extent in government bonds and derivatives, which cannot be covered by this methodology. This explains the comparatively lower data coverage ratios.

**IMPORTANT NOTE:** The given CO<sub>2</sub> emissions must only be understood as abstract absolute amounts that will rise or fall as portfolio assets (AUM) increase or decline. Changes in portfolio assets, for example through subscriptions or redemptions of fund shares by investors, will have a significant impact on reported CO<sub>2</sub> emissions. As such, this data is NOT suitable for comparative purposes, i.e., these figures cannot be used for historical or comparative contextual analysis, nor as KPI/target values.

In contrast, the CO<sub>2</sub> footprint, i.e. the ratio of financed emissions (GHG Scope 1 and 2 and GHG Scope 3) to total invested assets, is more meaningful:

**Financed emissions – CO<sub>2</sub> footprint (in t CO<sub>2</sub>/mn CHF invested)**



Source: Bellevue Asset Management AG, MSCI ESG Research

In addition to the financed emissions, the asset-weighted sum of aggregate CO<sub>2</sub> intensity, i.e. total portfolio carbon emissions in metric tons per USD 1 mn turnover (WACI Scope 1, 2, 3), has been calculated for each strategy:

CO <sub>2</sub> intensity	WACI Scope 1, 2 <sup>1)</sup>	WACI Scope 3 <sup>1)</sup>	WACI Scope 1, 2 & 3 <sup>1)</sup>	Data Coverage in %	Est. EU Taxonomy Alignment <sup>2)</sup>
BB Biotech AG	30.86	283.34	314.20	86.10	0.0%
Bellevue AI Health	11.31	364.56	375.88	96.50	1.0%
Bellevue Asia Pacific Healthcare	39.37	291.07	330.44	99.80	0.0%
Bellevue Biotech (CH)	24.34	249.13	273.47	91.60	0.0%
Bellevue Digital Health	12.02	742.34	754.36	94.80	0.1%
Bellevue Diversified Healthcare	13.44	351.94	365.38	97.90	0.1%
Bellevue Emerging Markets Healthcare	89.39	246.45	335.83	97.50	0.0%
Bellevue Entrepreneur Europe Small	162.33	578.43	740.76	93.90	9.4%
Bellevue Entrepreneur Swiss Small & Mid	14.44	501.04	515.48	94.00	1.7%
Bellevue Entrepreneur Switzerland (CH)	14.34	496.40	510.74	98.01	1.7%
Bellevue Global Income	177.67	756.39	934.06	57.40	5.4%
Bellevue Global Macro	99.58	469.50	569.08	45.60	3.9%
Bellevue Healthcare ETF	11.62	359.94	371.57	99.40	0.1%
Bellevue Healthcare Strategy	19.82	402.26	422.09	98.30	0.0%
Bellevue Healthcare Strategy (CH)	19.17	402.23	421.40	98.10	0.0%
Bellevue Healthcare Trust	13.01	304.57	317.58	96.40	0.1%
Bellevue Medtech & Services	17.17	813.97	831.14	99.50	0.1%
Bellevue Medtech & Services (CH)	14.14	659.40	673.54	100.00	0.1%
Bellevue Obesity Solutions	13.81	378.99	392.79	97.20	0.1%
Bellevue Sustainable Healthcare	14.43	337.59	352.03	99.00	0.1%
Bellevue Institutional Mandates	65.10	430.22	495.31	96.30	2.7%
Rule Based Mandate	n/a	n/a	n/a	n/a	n/a
Private Equity	n/a	n/a	n/a	n/a	n/a
<b>Asset weighted average</b>	<b>33.80</b>	<b>458.70</b>	<b>492.40</b>		

<sup>1)</sup> GHG emissions in tons of CO<sub>2</sub> per USD 1 mn turnover for Scope 1, 2 and 3 emissions. Based on reported emissions data, if available, otherwise estimated emissions; units: Calculated using MSCI ESG data inputs and methodology.

<sup>2)</sup> Estimated EU Taxonomy Alignment: Estimated maximum percent of weighted-average investee turnover that makes a substantial contribution to one or more of the EU Taxonomy's climate or environmental objectives without having a significant adverse impact on the other objectives and that is also in compliance with minimum human and labor rights. Calculated using MSCI ESG data inputs and methodology.

The Bellevue Global Income Fund continues to be among the most carbon-intensive investment strategies within the Bellevue fund range, as it invests in the energy and mining sectors, which are among the industries with the highest CO<sub>2</sub> emissions. In contrast, the healthcare funds exhibit the lowest CO<sub>2</sub> intensities. These continue to include BB Biotech AG, the Bellevue Biotech (CH) Fund, the growth-oriented Bellevue Emerging Markets Healthcare and Asia Pacific Healthcare funds, as well as the broadly diversified Bellevue Sustainable Healthcare and Bellevue Healthcare Strategy funds. All diversified healthcare strategies are therefore in line with the MSCI World Healthcare Index, whose CO<sub>2</sub> intensity was calculated at 371.6 t CO<sub>2</sub> per USD million of revenue as of 31 December 2025.

By comparison, the Entrepreneur funds and the Bellevue Global Macro Fund naturally invest across broader sectors, including energy and industrials, and accordingly show higher average values than the healthcare strategies.

With 492.4 t CO<sub>2</sub> per USD million of revenue across all measurable Bellevue investment strategies (approximately 95% of total Bellevue AUM), the CO<sub>2</sub> intensity, or WACI (Scope 1, 2 and 3), is around 40% below that of the index-weighted constituents of the MSCI AC World

Index (829.3 t CO<sub>2</sub> per USD million of revenue) and significantly below the previous year's level (524.6 t CO<sub>2</sub> per USD million of revenue).

With regard to the alignment of Bellevue's investment strategies with the climate and environmental objectives of the EU Taxonomy, Bellevue Entrepreneur Europe Small, at 9.3%, and Bellevue Global Income, at 5.4%, show moderate contributions to the European Commission's environmental objectives. Across Bellevue's total assets under management, the asset-weighted share of revenues contributing to at least one of the EU Taxonomy's environmental or climate objectives remains stable at around 0.6%. This is primarily attributable to the fact that 90% of our investments are allocated to the healthcare sector, which by its nature cannot make significant contributions to the six environmental objectives of the EU Taxonomy (the asset-weighted revenues within our healthcare investments with EU Taxonomy alignment amount to 0.08%; of the approximately 260 healthcare companies invested in, only three generate revenues with a very limited connection to the EU Taxonomy's environmental objectives).

Accordingly, there is currently no obligation for our investment strategies to invest a minimum share of assets in environmentally sustainable economic activities within the meaning of Article 3 of the EU Taxonomy Regulation (EU) 2020/852. The EU Taxonomy-aligned revenues presented are disclosed for information purposes only.

**PCAF methodology (Partnership for Carbon Accounting Financials):**

The financed emissions of a loan or an investment in a company are determined by multiplying the attribution factor by the emissions of the borrower or investee. Total funded emissions of a portfolio of listed equities and corporate bonds are calculated as follows:

$$Financed\ emissions = \sum_c Attribution\ factor_c \times Company\ emissions_c$$

(with  $c = borrower\ or\ investee\ company$ )

The attribution factor represents the proportional share of a given company, i.e., the outstanding amount divided by EVIC for listed equity or the outstanding amount divided by total equity and debt for traded bonds to private companies:

**For listed companies:**

$$Financed\ emissions = \sum_c \frac{Outstanding\ amount_c}{Enterprise\ Value\ Including\ Cash_c} \times Company\ emissions_c$$

**For bonds to private companies:**

$$Financed\ emissions = \sum_c \frac{Outstanding\ amount_c}{Total\ equity + debt_c} \times Company\ emissions_c$$

The financed emissions from listed equity and corporate bonds can be calculated in different ways depending on the availability of financial and emissions data specific to the borrower and investee: Overall, PCAF distinguishes three different options to calculate the financed emissions from listed equity and corporate bonds depending on the emissions data used: Option 1: Reported emissions (verified/unverified); Option 2: emissions are estimated based

on data collected from the borrower or investee company; Option 3: emissions are estimated based on sector-specific average emissions per economic activity.

The definitions of the PCAF data quality scores for listed equities and corporate bonds are as follows:

Data quality	Options for estimating the financed emissions	When to use each option	
Score 1	Option 1: Reported emissions	1a	Outstanding amount in the company and EVIC are known. Verified emissions of the company are available.
		1b	Outstanding amount in the company and EVIC are known. Unverified emissions of the company are available.
Score 2	Option 2: Physical activity-based emissions	2a	Outstanding amount in the company and EVIC are known. Reported company emissions are not known. Emissions are calculated using primary physical activity data of the company's energy consumption and emission factors specific to that primary data. Relevant process emissions are added.
		2b	Outstanding amount in the company and EVIC are known. Reported company emissions are not known. Emissions are calculated using primary physical activity data of the company's production and emission factors specific to that primary data.
Score 3	Option 3: Economic activity-based emissions	3a	Outstanding amount in the company, EVIC, and the company's revenue are known. Emission factors for the sector per unit of revenue are known (e.g., tCO <sub>2</sub> e per euro or dollar of asset in a sector) are known.
3b		Outstanding amount in the company is known. Emission factors for the sector per unit of asset (e.g., tCO <sub>2</sub> e per euro or dollar of asset in a sector) are known.	
3c		Outstanding amount in the company is known. Emission factors for the sector per unit of revenue (e.g., tCO <sub>2</sub> e per euro or dollar of asset in a sector) and asset turnover ratios for the sector are known.	

Score 1 = highest data quality; Score 5 = lowest data quality

Source: Financed Emissions, The Global GHG Accounting & Reporting Standard, PCAF Partnership for Carbon Accounting Financials, December 2022

## Climate-related goals and measures at the investment portfolio level

1) Bellevue Asset Management invests approximately 90% of its assets primarily in healthcare companies, thereby making a significant contribution to achieving social goals. The healthcare sector generally has significantly lower CO<sub>2</sub> emissions compared to other investment sectors. Nevertheless, we acknowledge our responsibility as an asset manager and contribute to global climate goals through the following measures: Limiting the absolute investment quota for issuers whose CO<sub>2</sub> intensity exceeds a critical PAI value (CO<sub>2</sub> intensity of more than 70 t CO<sub>2</sub> per million USD revenue AND higher than 50% of the relevant industry average) to a maximum of 50% of the assets of the respective investment strategy (for emerging markets and small-cap strategies, this limit is set at 75%).

2) Measuring the share of issuers that already have validated Science-Based Targets Initiative (SBTi) goals or have signed an intent to do so. The first measurement was conducted at the end of 2024 to establish a target range for future development. As of December 31, 2025, 5.5% of the managed assets had committed to an SBTi goal, while 24.1% of portfolio companies had already their SBTi targets, approved.

3) Conducting climate-related corporate engagements.

As mentioned under the ESG Integration/PAI Consideration section, CO<sub>2</sub> emissions are factored into sustainability assessments. This occurs in two ways: Implicitly, via the MSCI ESG rating, which is relevant for determining investment quotas with sustainable characteristics. Explicitly, by assessing the CO<sub>2</sub> intensity of each issuer. If an issuer's CO<sub>2</sub> intensity exceeds 70 t CO<sub>2</sub> per million USD revenue (i.e., higher than the «low» value according to MSCI ESG methodology) and if this value is also 50% higher than the relevant

industry average, then the issuer cannot be classified as a «sustainable investment», regardless of its contribution to any of the 17 UN SDGs.

Based on this methodology, a total of 25 (previous year: 22) issuers (equivalent to 1.4% of managed assets) were classified as not sustainable due to their CO<sub>2</sub> intensity as of the end of 2025.

Additionally, according to MSCI ESG Research, 6 issuers (representing 0.1% of managed assets) had no initiatives in place to reduce carbon emissions.

Greenhouse gas emissions and the CO<sub>2</sub> footprint are also integral components of a company's MSCI ESG rating and are therefore implicitly factored into the assessment and weighting of sustainable investments.

Regarding investments in the carbon sector (oil, gas, coal), the investment share, measured against managed assets, stood at 0.24% at year-end (previous year: 0.31%).

## KPIs of responsible investments

	Target	2025	2024
ESG Coverage as % of AuM at year-end	>90%	95.4%	96.8%
Investments with sustainable characteristics as % of AuM at year-end	>75%	86.2%	92.5%
Sustainable investments as % of AuM at year-end	>25%	64.3%	74.4%
Reduction in the sustainability rate due to supercritical PAI values	–	3.5%	2.8%
ESG-Stewardship - Number of processed engagements in the calendar year	–	13	22
ESG-Stewardship - Exercise of voting rights in % of the proposals eligible for voting	>90%	97.7%	97.1%
Asset-weighted GHG intensity (WACI Scope 1, 2, 3) of total assets at the end of the year	–	492.4 t CO <sub>2</sub>	524.6 t CO <sub>2</sub>
Investments in the carbon sector as % of AuM at year-end	–	0.2%	0.2%
Investments with committed or approved SBTi targets in % of AuM	–	29.5%	32.0%

# Business ethics and integrity

GRI 3-3

GRI 2-23

GRI 2-24

As a specialty investment manager, our mission is to provide access to attractive and innovative investment opportunities, thereby creating value for investors and shareholders. We commit to doing so in alignment with applicable legal requirements, in particular including counterterrorism and anti-corruption efforts.

Reputation and trust are the cornerstones of our business success as a specialty investment manager. Reputation and trust amongst stakeholders must be earned over the long haul. For a financial group with regulated asset management operations in Switzerland, Germany and the UK, compliance with all relevant laws and regulations, including best practice guidelines, is vital from both a regulatory and a business perspective.

We have built a solid reputation based on a history of transparency and respect towards our stakeholders. Integrity is part of our DNA, and our stakeholders expect it in everything we do. We place great importance on accountability and ethics in our business practices to maintain our good reputation. We adhere to the highest ethical and corporate governance standards, to which every Bellevue employee is contractually obligated. Infringements can lead to disciplinary measures. The existing whistleblower hotline (<https://bellevue.integrityline.com>) gives internal and external stakeholders the opportunity to identify potential cases. Please also refer to the Bellevue Whistleblowing Policy: Bellevue strives at all times to comply with and properly implement all regulatory requirements. In support of this objective, Bellevue expects its employees to speak up if they become aware of, or suspect, any conduct or incidents that violate laws, regulations or internal policies.

As an international financial services group headquartered in Switzerland and listed on the SIX Swiss Exchange, we meet the requirements of the Directive on Information Relating to Corporate Governance of the SIX Swiss Exchange as well as all of the national and local requirements wherever we do business.

Bellevue is committed to respecting, protecting and promoting the human rights enshrined in the Swiss Federal Constitution and the European Convention on Human Rights in all its activities.

We communicate our corporate governance approach to our shareholders, potential investors and the public through our Corporate Governance Report and this Sustainability Report. The following important directives and regulations can also be downloaded from our website:

Rules/Policies	Short description	Last changes	Responsible for content	Implementation
Code of conduct	As a FINMA-regulated manager of collective assets, Bellevue endeavours to comply with all regulatory requirements. In doing so, it adheres to the principles and rules of conduct of the Asset Management Association Switzerland "AMAS".	01.01.2022	For Information purposes to the Executive Committee. Issued by the AMAS	n/a
Compliance policy	Bellevue endeavours to comply with all regulatory requirements at all times and to implement them accordingly. It has an exemplary control and compliance culture, with individual employees leading by example and complying with all applicable laws, regulations and directives at all times	21.10.2024	Legal & Compliance	Executive Committee
Best execution policy	The directive covers the execution principles and the best execution approach in accordance with local regulatory requirements, the Federal Act on Financial Services (FinSA) and Markets in Financial Instruments Directive 2014/65/EU (MIFID II).	13.11.2023	Legal & Compliance	Executive Committee
Conflict of interest policy	Bellevue takes the necessary precautions to identify and avoid conflicts of interest in its business activities and to protect investors from disadvantages. The aim is to ensure its reputation as an honest and fair manager of collective assets, to fulfil regulatory requirements and to maintain the trust of clients and business partners.	10.10.2020	Legal & Compliance	Executive Committee
Proxy voting policy	As a responsible and long-term investor, Bellevue supports all measures and initiatives that increase the value of the company in the interests of shareholders and investors in the long term. Management proposals to the AGM are scrutinised with regard to the long-term interests of shareholders as well as environmental and social aspects. Proposals that BAM considers to be contrary to these interests may be rejected in the interests of investors.	14.06.2021	Legal & Compliance	Executive Committee
ESG policy	The directive provides a binding framework for portfolio managers with regard to ethical, responsible and sustainable corporate practices.	15.09.2025	Legal & Compliance	Executive Committee
Whistleblowing policy	Bellevue endeavours to comply with all regulatory requirements at all times and to implement them accordingly. To support this purpose, Bellevue expects its employees to speak up if they know of or suspect behaviour or incidents that violate laws, regulations or internal instructions.	14.07.2022	Legal & Compliance	Executive Committee
Human rights policy	Bellevue respects human rights in all employment policies and practices and is committed to diversity and inclusion. Bellevue has a strict zero-tolerance of any form of discrimination.	01.07.2024	Legal & Compliance	Executive Committee

Bellevue has a directives system in place, and we disclose these directives to the public. These are reviewed semi-annually with the head of sales and supplemented as necessary or as requested by clients (in RFPs). All regulations and directives are scrutinized annually and adapted if necessary. Regulations are submitted to executive management and are subject to approval by Bellevue's Board of Directors. Directives are approved by executive management case by case. Certification through an online tool provided by ComplySci is issued to employees annually, requiring each individual to understand and adhere to the content at all times. Violations of regulations and directives may have employment law consequences and possibly entail claims for damages.

New employees are informed about regulations and directives upon joining the organization and must confirm their understanding and compliance within one month.

Bellevue recognizes the importance of having and consistently upholding a robust human rights framework, both for Bellevue itself and the investee companies in its investment portfolios. Investments undergo systematic assessment for sustainability risks and human rights violations, with MSCI's ESG data and ratings used for reference. In the event of issues, discussions are initiated with portfolio companies, and investments may be subject to review. Bellevue upholds human rights in its employment policies and practices. Bellevue does not invest in entities responsible for serious environmental damage or human rights violations, or in those subject to targeted sanctions. Due diligence is conducted before making any investment decisions.

Bellevue pledges to prevent incidents related to corporate ethics and integrity as far as possible. In addition, these aspects will be considered in management performance evaluations.

Activities carried out in 2025 to achieve set goals included the following:

- Team-specific training is mandatory in certain areas (cross-border for the sales team).
- Annual certification of compliance with all regulations and directives by all employees
- New employees undergo presence training, including an explanation of the directives system, followed by confirmation of understanding and compliance.
- Annual reviews of all regulations and directives are conducted by internal departments and external auditors, and adjustments are made in-year in response to any changes.

Despite the absence of incidents or major violations in 2025 and 2024, vigilance remains high in this area because potential incidents can have serious consequences.

## Anti-corruption

GRI 205-1

GRI 205-2

GRI 205-3

Bellevue is committed to complying with internationally recognized standards, with anti-corruption being a crucial part of our compliance requirements. Effective compliance is the basis for long-term business success and therefore a linchpin of our operations. Bellevue implements comprehensive measures to ensure consistent compliance with laws and regulatory requirements. As part of a Group-wide risk analysis and using appropriate compliance processes, all subsidiaries and business units are checked at least annually for compliance with the law.

A major focus of our risk analysis is identifying risks related to money laundering or funding terrorism, with the aim of avoiding business relationships susceptible to these and other such risks. Additionally, Bellevue avoids establishing relationships with politically exposed persons (PEPs). Any PEP relationships established by way of exception are closely monitored. Compliance adherence is reported to management monthly. Significant cases are presented to Bellevue's Audit and Risk Committee.

In addition to compliance, our Group-wide risk management also covers fraud and cyber risks, encompassing all our locations in the reporting year and the previous year.

The Anti-Money Laundering Unit is part of the Compliance Office. New employees are told about the compliance obligations applicable to them and how they are implemented in day-to-day operations. The Compliance Office keeps employees informed about new rules and their consequences. All Bellevue employees, including the Board of Directors, are regularly required to complete e-learning modules in the area of cyber security, including anti-corruption and data privacy.

There were no cases of corruption or suspicious activity reports to the Money Laundering Reporting Office Switzerland («MROS») in the 2025 and 2024 fiscal years.

## Anti-competitive Conduct

GRI 2026

Bellevue Asset Management AG is committed to complying with all applicable Swiss antitrust and competition laws. As a FINMA-regulated asset manager, we prohibit anti-competitive practices such as collusion, market allocation and price-fixing agreements. We promote fair and transparent market practices and cooperate with supervisory authorities to uphold these standards.

## Corporate Governance

GRI 2-9

GRI 2-10

GRI 2-11

GRI 2-17

GRI 2-18

Bellevue Group AG acknowledges that robust corporate governance practices and a clear management structure with clearly defined roles and responsibilities are critical to the company's long-term success. The corporate governance practices of Bellevue Group AG comply with the rules and regulations of SIX Swiss Exchange. We disclose transparent information about our governance practices. This enables our stakeholders to analyze qualitative aspects of the company and supports investors in their investment decisions.

**Corporate Governance Directive:** As a listed company, we disclose transparent information on corporate governance matters in our annual report in accordance with the Directive on Information relating to Corporate Governance (DCG).

**Compensation:** A remuneration report that is audited by independent auditors contains information on compensation paid to members of the Board of Directors and the Group Executive Board.

**Competence:** The four-member Board of Directors is an international and interdisciplinary body of experts with profound knowledge in various subjects. A clearly defined, balanced separation of roles and responsibilities between the Board of Directors and the Group Executive Board is an important element of corporate governance. All country-specific legal requirements are adhered to. The issue of sustainability is addressed at every regular meeting.

Please consult the Corporate Governance section for further information on the leadership structure, the composition, the nomination and selection process for the highest governance body, the chair of the highest governance body, the aggregate knowledge of the highest governance body, and the measurement and evaluation of the performance of the highest governance body.

## Compliance with laws and regulations

GRI 2-16

GRI 2-25

GRI 2-26

GRI 2-27

Bellevue Group AG aligns its business activities with internationally recognized principles of responsible corporate governance and business conduct. These include, in particular, the principles set out in the OECD Guidelines for Multinational Enterprises, which cover aspects such as human rights, labour practices, environmental protection, anti-corruption, fair competition and responsible business conduct.

These principles are embedded in the Group's internal governance, compliance and risk management structures and are reflected in relevant policies, processes and control mechanisms. The objective is to appropriately identify, assess and manage potential adverse impacts arising from business activities.

Responsibilities for compliance with laws and regulations are clearly assigned at Bellevue. Our employees are informed about their individual duties and responsibilities and receive regular training on legal requirements at least once a year to ensure they possess the knowledge they need to act correctly. There were no significant breaches of laws or regulations in the reporting year or the previous year and no fines were paid or non-monetary sanctions imposed on Bellevue.

If there are critical concerns or cases of suspected violations of legal or regulatory provisions, internal guidelines or ethical standards, employees and third parties have the opportunity to report these incidents anonymously via the external Bellevue whistleblowing platform. Employees can access the whistleblowing tool straight from the start menu of their PCs. Third parties can access it directly via the Bellevue website (using the link in the Whistleblowing Directive). If an incident is reported, the HR department will be notified. The HR department and/or Head of Legal & Compliance agree on how to proceed and which governing body should be involved, depending on the severity. Bellevue investigates every incident brought to its attention. In the last two fiscal years, no incidents were reported by internal employees or third parties via the whistleblowing platform.

If Bellevue receives a customer complaint in writing or by telephone, Legal & Compliance ensures that it is dealt with appropriately. Compliance responds to and documents complaints in writing within three working days of receipt. In addition, a «complaints register» log is maintained for all complaints, recording the type and reason for the complaint, date of receipt of the complaint, and complainant's name. If any irregularity is discovered, the necessary steps and optimizations are initiated to prevent a recurrence. If a complaint cannot be resolved to the satisfaction of the complainant, the customer is referred to Bellevue's ombudsman's office, FINOS. Information about the ombudsman's office is provided in the «Legal information» section of the Bellevue website. The Legal & Compliance Department always informs the Group Executive Board. The Board of Directors is notified if necessary. The «Complaints» directive is not made public but can be provided at any time at a client's request.

**Insider Information Policy:** At Bellevue, we strictly safeguard non-public, price-sensitive information. Employees and representatives are prohibited from using or disclosing insider information for personal or professional advantage. We comply with all applicable insider trading laws and regulations in order to preserve market integrity and maintain investor confidence.

**Due Diligence**

Bellevue Group AG and its subsidiaries apply appropriate and risk-based due diligence processes to systematically identify, assess and manage potential adverse impacts of their business activities on environmental, social and governance matters. Due diligence covers all business activities and in particular includes the Group's own operations, its investment activities and relevant business relationships.

As part of these processes, potential risks and adverse impacts are analysed, prioritised and – where possible – prevented, mitigated or otherwise addressed through suitable measures. Findings from the due diligence process are incorporated into internal policies, decision-making procedures and control mechanisms. Where actual or potential adverse impacts are identified, Bellevue evaluates appropriate remedial actions and monitors their implementation.

## Conflicts of interest

GRI 2-15

Bellevue commits to the transparent disclosure of potential or existing conflicts of interest to ensure that reporting and decision-making are objective and responsible. We have established mechanisms to identify potential conflicts of interest. All employees and members of the Board of Directors are obligated to report conflicts of interest as soon as they become aware of them. This includes personal interests, financial interests, family relationships or other relevant connections that could cause a conflict of interest. Bellevue has issued a [«Conflicts of Interest Directive»](#) outlining the company's guidelines for managing conflicts of interest, with the aim of protecting Bellevue's reputation as an honest and fair manager of collective assets and pension fund assets, complying with regulatory requirements and maintaining the trust of clients and business partners. Transactions with related entities or individuals are disclosed in [Annex 10](#) to the consolidated financial statements.

## Client data confidentiality

GRI 418-1

The trust our clients place in us is the basis for long-term and successful collaboration and a valuable asset that we prize and prioritize at Bellevue. Protection of client identifying data and compliance with all applicable legal provisions are therefore paramount in our organization. Any privacy breach could have major implications for our business, reputation and client relationships.

We mitigate this threat with the following measures:

- **Privacy policy on the website and directive:** Our privacy policy can be accessed via the following [link](#).
- **Technology:** We use the latest security technology and procedures to ensure integrity and confidentiality.
- **Risk assessment:** We conduct regular, at least annual, risk assessments to identify and proactively address potential vulnerabilities. We identified no losses of client data in fiscal years 2025 and 2024, and no sanctions were imposed by any authorities for breaches of client privacy or client data losses.
- **Compliance:** Compliance with the legal provisions relating to the protection of customer data (such as the various data protection laws) is specified and monitored by the cross-divisional Legal & Compliance and IT departments. The checks carried out in 2024 did not reveal any significant risks of data protection breaches.

The controls from 2025 show no significant risks and data protection violations.

Consult our [website](#) for more details on how we collect and process personal data.

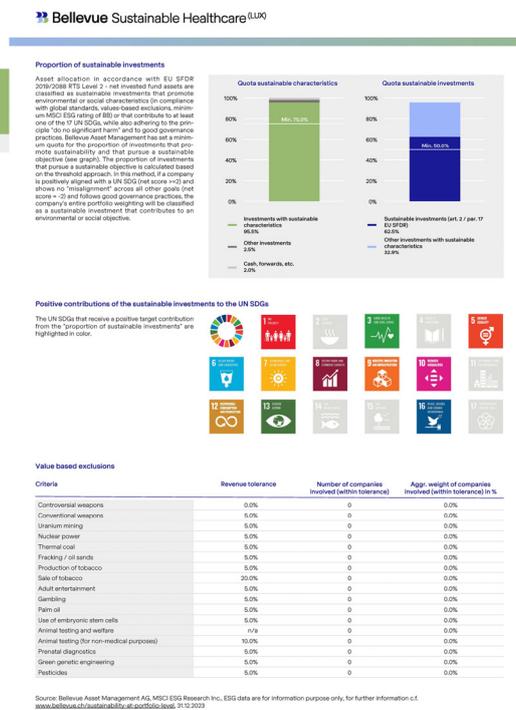
# ESG reporting

Bellevue Asset Management AG became a signatory to the United Nations Principles for Responsible Investment (UN PRI) on August 19, 2019. PRI reporting is the world's largest responsible investment reporting project. It was developed with investors for investors. Reporting on our sustainability efforts and our goal progress is one of the UN's six Principles for Responsible Investment (PRI) and such disclosures are a high priority.

We fulfill our ESG reporting responsibilities as follows in the interests of our stakeholders:

## Investment fund fact sheets

Monthly updates are published for the various investment funds containing information on key ESG data, in addition to information on portfolio activity and performance. We have published ESG-specific fact sheets for our investment funds. These contain information on ESG research coverage, ESG rating ranges, ESG rating trend, CO<sub>2</sub> intensity, and contributions to the UN Sustainable Development Goals at the portfolio level of each fund. The ESG fact sheets are published on a quarterly basis and have been well received by our clients.



**Bellevue website**

On our website [www.bellevue.ch](http://www.bellevue.ch) we have created a sustainability section that details our ESG approach at both the corporate and portfolio level. Progress toward our ESG goals and other news concerning our sustainability efforts are updated on a continual basis. Information about the latest regulatory requirements (EU SFDR / MiFID II sustainability preferences) is also available in this section.

**UN Principles for Responsible Investment (PRI) reporting**

The UN PRI reporting must be completed every year. This reporting ensures accountability and transparency regarding the responsible investment activities of the UN PRI signatories and supports dialog among and within the signatories' organizations as well as with their clients and other stakeholders. The latest report can be viewed on our website or directly on the UN's PRI website.

**Internal ESG reporting**

ESG reporting on every investment strategy is presented to executive management and the Board of Directors on at least a quarterly basis for review and the aforementioned bodies may formulate specific measures based on the information reported.

# Economic performance

GRI 3-3

GRI 201-1

GRI 201-2

GRI 201-3

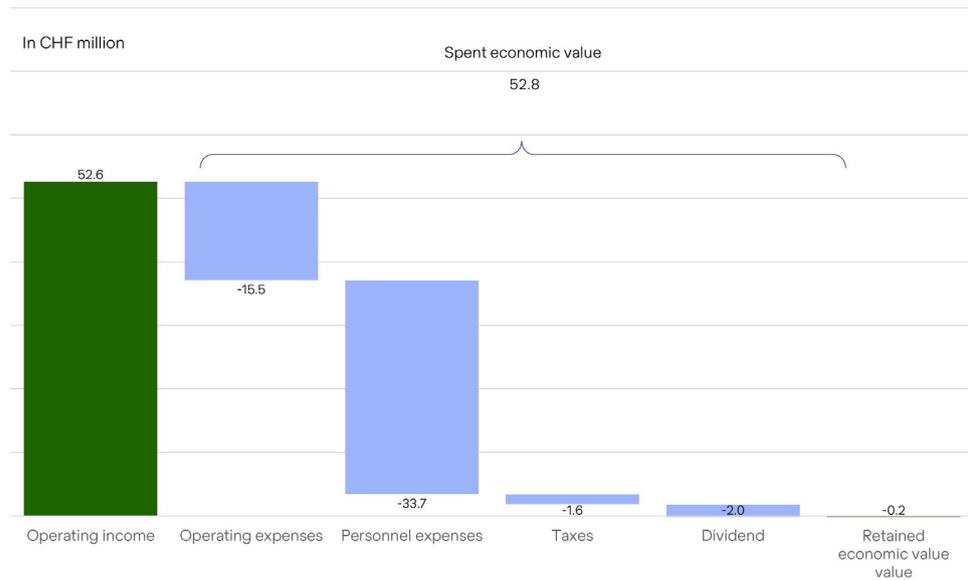
As a pure-play, specialized asset manager with a particular focus on the healthcare sector and other promising growth strategies, Bellevue pledges value creation for customers and shareholders. Our entrepreneurial business model is straightforward, clear and highly scalable. Our financial profile is robust and low-risk.

Financial solidity and long-term profitability are the qualities underpinning Bellevue's reputation as a reliable and value-adding partner for all its stakeholders.

The organization's sound economic performance enables Bellevue to invest in infrastructure and employee development, provide long-term profitability for shareholders, and be a responsible corporate citizen that gives back to the community through tax payments and support for charitable causes, culture, and sports.

Overall responsibility for economic performance lies with the Board of Directors and the Group Executive Board. Long-term goals and performance records are available in the [Business Report](#) and [Consolidated financial statements](#) sections of our website.

The economic value directly generated and distributed for 2025 is made up as follows:



Bellevue creates sustainable value for its clients, the supply chain, and other stakeholder groups. The company contributes significantly to the state (taxes), employees (compensation and social insurance contributions), shareholders (dividends), and suppliers and service providers (purchased goods and services). A portion of the generated value is retained in the company for future investments.

Further details on pension expense and liabilities are provided in [appendix 3.9](#) of the consolidated financial statements. For information on the financial implications of climate change for the company, please refer to the [TCFD section](#). Bellevue did not receive any financial support from the public sector in the fiscal years 2025 and 2024.

# Employee development and retention

GRI 3-3

Bellevue Group AG is committed to respecting human rights and to fair, responsible labour practices throughout the entire employee lifecycle. HR processes – including recruitment, hiring, training, professional development, compensation, coaching, promotion and termination – are designed to ensure equal opportunity, non-discrimination and respectful treatment. Personnel decisions are based on qualifications, performance and experience. Bellevue promotes the continuous professional and personal development of its employees and ensures appropriate working conditions as well as transparent and fair remuneration.

For a service company like Bellevue, employees are the most critical asset for long-term success. High employee engagement and strong identification with the company underpin our success. We foster a strong entrepreneurial culture with flat hierarchies, high self-responsibility, and flexibility in terms of working hours, workload and work location. The historically low voluntary turnover rate and high average length of service are testimony to strong employee identification with the company.

The value Bellevue creates for clients is inseparable from the expertise, motivation and high identification of Bellevue employees with the company, so we attach great importance to selecting the right kind of talent. The suitability of a candidate is typically evaluated in a process involving multiple selection stages and assessments, with special consideration given to soft skills such as teamwork and compatibility with company values, in addition to professional expertise. From an employee perspective, the manageable size of the company and resultant ease in establishing personal connections is a major success factor. Discrimination by criteria such as age, background and gender is not acceptable.

Our goals:

- Bellevue aims for a voluntary turnover rate of under 10%
- Bellevue also aims for an employee survey response rate above 75%

In the 2025 financial year, the voluntary turnover rate increased to 10.3%. The rise can be attributed to multiple factors. On the one hand, long-standing employees sought new challenges; on the other hand, strategic decisions led to certain employees leaving Bellevue in 2025. For 2026, we expect the turnover rate to return to the targeted range of below 10%.

In October 2025, Bellevue Group once again conducted a group-wide employee survey, implemented in collaboration with the independent research institute ICommit. The aim of the survey was to assess employee satisfaction and engagement and to identify specific areas for the company's further development.

## Employment

GRI 2-7

GRI 401-1

GRI 401-2

GRI 401-3

The following tables provide an overview of the number and type of employees. The figures refer to the actual number of employees as of December 31 of the respective year.

Total number of employees	2025	2024	2023	2022
Switzerland	60	71	72	74
- thereof men	39	49	51	55
- thereof women	21	22	21	19
Europe	13	20	24	26
- thereof men	8	14	16	18
- thereof women	5	6	8	8
Other	4	2	4	4
- thereof men	3	1	3	3
- thereof women	1	1	1	1
<b>Total</b>	<b>77</b>	<b>93</b>	<b>100</b>	<b>104</b>
- thereof men	50	64	70	76
- thereof women	27	29	30	28

Apart from interns, Bellevue does not employ temporary workers or workers who do not have guaranteed hours.

Split full vs part-time employees	2025		2024		2023		2022	
	Full-time	Part-time	Full-time	Part-time	Full-time	Part-time	Full-time	Part-time
Switzerland	42	18	52	19	54	18	57	17
- thereof men	32	7	41	8	44	7	48	7
- thereof women	10	11	11	11	10	11	9	10
Europe	11	2	18	2	21	3	21	5
- thereof men	7	1	13	1	15	1	16	2
- thereof women	4	1	5	1	6	2	5	3
Other	4	-	2	-	4	-	4	-
- thereof men	3	-	1	-	3	-	3	-
- thereof women	1	-	1	-	1	-	1	-
<b>Total</b>	<b>57</b>	<b>20</b>	<b>72</b>	<b>21</b>	<b>79</b>	<b>21</b>	<b>82</b>	<b>22</b>
- thereof men	42	8	55	9	62	8	67	9
- thereof women	15	12	17	12	17	13	15	13

Part-time employees at Bellevue enjoy the same social insurance benefits as full-time employees. All permanent employees are given the option to increase their pension contributions. Pension contribution rates can be changed once every calendar year. Since

Bellevue is not a party to any collective bargaining agreements, the terms and conditions of employment for its employees are not affected by such agreements.

In fiscal 2025, a total of 17 employees were hired across all regions.

Number of new hires	2025	2024	2023	2022
Switzerland	12	9	6	13
- thereof men	10	5	3	10
- thereof women	2	4	3	3
Europe	1	1	4	2
- thereof men	–	1	3	2
- thereof women	1	–	1	–
Other	4	1	–	–
- thereof men	3	–	–	–
- thereof women	1	1	–	–
<b>Total</b>	<b>17</b>	<b>11</b>	<b>10</b>	<b>15</b>
- thereof men	13	6	6	12
- thereof women	4	5	4	3
<b>By age groups</b>				
>50	2	3	2	1
30-50	14	7	7	11
<30	1	1	1	3
<b>Total</b>	<b>17</b>	<b>11</b>	<b>10</b>	<b>15</b>
<b>Recruitment rate <sup>1)</sup></b>	<b>20.0%</b>	<b>11.4%</b>	<b>9.8%</b>	<b>14.8%</b>
- thereof men	15.3%	6.2%	5.9%	11.8%
- thereof women	4.7%	5.2%	3.9%	3.0%

<sup>1)</sup> The recruitment rate is calculated as follows: Number of new employees / ((Number of employees at the start of the year + Number of employees at year-end) / 2)

The fluctuation rate at Bellevue is calculated on the basis of voluntary departures.

	2025	2024	2023	2022
Employee turnover rate	10.3%	9.3%	10.8%	3.9%
- thereof men	10.3%	5.2%	8.8%	2.0%
- thereof women	0.0%	4.1%	2.0%	1.9%
- thereof Switzerland	9.2%	4.2%	7.9%	2.9%
- thereof Europe	1.1%	4.1%	2.9%	1.0%
- thereof Other	0.0%	1.0%	0.0%	0.0%

Bellevue employees receive the parental leave prescribed by law in each country, which is utilised by all those entitled to it without exception. Further parental leave (as part of unpaid leave) was also granted without exception in 2025. With one exception, all employees then returned to work.

	2025	2024	2023	2022
Total number of employees with entitlement	2	4	3	5
- Male	1	1	2	3
- Female	1	3	1	2
Total number of employees who have received	2	4	3	5
- Male	1	1	2	3
- Female	1	3	1	2
Return after parental leave	1	3	3	3
- Male	1	1	2	3
- Female	-	2	1	-
Return and still employed after 12 months	1	2	3	3
- Male	1	2	3	3
- Female	-	-	-	-

## Occupational Health and Safety

GRI 403

The health and safety of our employees and of all individuals affected by our business activities are of the highest priority for Bellevue Group. As an employer, we regard it as our responsibility to contribute positively to the physical and mental health of our employees through appropriate working conditions and targeted measures, and to support them in remaining productive, healthy and motivated over the long term.

To promote health and well-being, we rely on a combination of preventive initiatives, health-promoting infrastructure and a supportive corporate culture. At our Zurich location, employees are offered a complimentary daily breakfast including bread and fruit; beverages as well as coffee and tea are also provided free of charge. In addition, employees receive an annual contribution towards fitness activities.

All workstations are ergonomically designed and equipped with height-adjustable desks and ample natural daylight. In this way, we help prevent work-related health strain and foster a healthy working environment.

To support preventive healthcare, we offer our employees a free annual flu vaccination, administered at Bellevue's headquarters by an external physician. Participation is voluntary and forms part of our preventive health approach.

Team cohesion («Bellevue Team Spirit») is actively encouraged through regular social events such as summer parties and joint lunch barbecues. In our view, social interaction and team spirit make an important contribution to mental well-being and a positive working atmosphere.

As an asset manager with a clear focus on the healthcare sector, health is also firmly embedded in our corporate culture from a content perspective. The analysis of and investment in healthcare companies is a core component of our investment strategies. Our experts regularly speak internally and externally on current developments and challenges in the healthcare sector. Professional exchange on topics such as the rise of lifestyle diseases, nutrition, physical activity and prevention helps to sustainably strengthen health awareness among our employees.

#### **Remote Work and Flexible Working Models**

As a modern employer, Bellevue Group enables its employees – where the role permits – to work partially from home. This flexible working model supports the reconciliation of professional and private life and contributes to a better work-life balance.

The option to work from home is valued by employees in particular for the increased flexibility, the elimination of commuting time and the more efficient organisation of the working day. At the same time, remote work contributes to employee well-being and to the long-term attractiveness of Bellevue Group as an employer.

#### **Working Time Arrangements and Work Organisation**

Bellevue Group places importance on transparent and reliable working time arrangements that comply with legal requirements while taking into account the diverse needs of employees. Working time structures are designed to enable a balanced relationship between operational requirements and individual flexibility.

Weekly working hours and the organisation of working time depend on the respective functions, responsibilities and contractual agreements. Flexible working time models allow employees to organise their working day independently and support the reconciliation of professional and private life.

Compliance with applicable working and rest time regulations is ensured. Managers bear particular responsibility for appropriate work organisation and a realistic workload within their teams. The objective is to prevent excessive workload and to promote the sustainable performance of employees.

## Training and education

GRI 404-3

As a highly specialized investment boutique, Bellevue employs dedicated, reliable, and well-trained staff who stay current and upgrade their skills. The company supports its employees in maximizing their development potential by providing an environment and tools that foster personal and professional growth and continuing education at all levels and in all areas of responsibility. Through regular employee performance and career development reviews (MBO approach), individual profiles are identified and strengthened by targeted measures such as specialist education, leadership and management training, upgrading of skills in various work techniques, internal and/or external IT training or language courses.

Our employees receive regular training on cyber security and the importance of protecting client data. All new employees are required to successfully complete data protection training within the first three months of their employment. In addition, existing employees have been trained in line with the latest standards within the past two years.

The company distinguishes between two career paths: «executive» and «expert». These are considered to be of equal value and can be pursued complementarily based on personal aptitude. Potential employees suited for an executive career undergo a management development program to prepare them for their future role.

Every employee has a formal, structured annual review to evaluate their progress, discuss individual career development measures and define next steps, with the emphasis on evaluating individual education opportunities. Bellevue covers a significant portion of the costs and, if necessary, provides paid time off for training.

In the 2025 reporting year, completed training hours were recorded systematically for the first time. The table below shows the average number of education and training hours per employee (excluding webinars) completed during the reporting period.

Average hours per employee	2025
Total	15
Male	12
Female	22

Training all employees on relevant compliance topics (including anti-corruption) is essential to ensuring adherence to company-wide compliance requirements. In the 2025 financial year, the following compliance training sessions were conducted: market conduct (all employees), Code of Conduct (portfolio managers), cross-border regulations (all employees), cyber security (all employees), general compliance/policy training (all new employees), as well as online training sessions on Generative AI and ChatGPT Enterprise (all employees). In addition, all employees complete annual e-learning modules in the area of cyber security.

## Employee engagement

In October 2025, Bellevue Group once again conducted a group-wide employee survey. The survey was again carried out in collaboration with the independent research institute ICommit. The aim of the survey was to assess the current level of employee satisfaction and engagement within the company and to identify targeted areas for further development.

The response rate increased compared to the previous survey and reached 78% (previous period: 73%). With around 80 employees, the improved participation rate compared to the first survey shows that a large proportion of employees are willing to actively provide feedback to support the further development of Bellevue Group.

The results of the survey were carefully analysed by Executive Management. Based on this analysis, concrete measures will be defined to further build on existing strengths and to specifically address identified areas for improvement.

The survey results and the planned measures will be communicated to employees in the first quarter of 2026.

## Employee bonus programs

In the spirit of identification with the company and the entrepreneurial activities of each employee at his or her level, we give employees across all hierarchical levels a share in the success of the company.

The compensation system for Bellevue employees is conceived to motivate employees at all operating units to strive for excellence. This is «entrepreneurial compensation with commitment» – a meritocratic model. It comprises an attractive entrepreneurial profit-sharing bonus as variable compensation. This profit-sharing bonus is directly linked to the operational financial performance of Bellevue. In addition, part of this variable profit-sharing bonus is paid out in the form of blocked shares and stakes in the products we manage. This approach promotes a long-term high-performance culture. Further information is disclosed in the annual remuneration report.

Furthermore, Bellevue periodically offers an employee share ownership program. The Board of Directors approves a voluntary employee stock ownership plan on an annual basis under which employees are entitled to purchase shares of Bellevue Group at a discount to the market price.

# Diversity and inclusion

GRI 3-3

GRI 405-1

GRI 405-2

GRI 406-1

Bellevue provides equal employment and advancement opportunities to all individuals regardless of age, race, gender, sexual orientation, disabilities, religion or other characteristics, as laid down in its internal employment regulations. We therefore benefit from a diverse workforce and the competitive advantages that offers: With their different perspectives and approaches, experiences, ideas and skills, employees inspire and learn from each other. This, in turn, enhances the company's creativity, innovation and success.

We foster a culture of gender equality and promote a balanced mix of gender and age across all hierarchical levels and functions of the company. Employee compensation is periodically reviewed (every 2 years) for unjustified differences and adjusted if necessary. In October 2025, an analysis of salaries was carried out using the federal government's standard software ('Logib'). No gender effect was identified.

Both genders should be represented on the Group Executive Board and on the Board of Directors. Discriminatory behavior will not be tolerated and improper conduct will be punished by line managers. . This is set out in a whistleblowing policy. An internal reporting system is used for this purpose.

The diversity and equity highlights of 2025 are as follows:

- Re-election for a further term of office for female members of the Board of Directors, thus maintaining the quota of 50%.
- To date, no complaints or reports of discrimination have been submitted through the aforementioned whistleblowing or internal reporting system.

The following tables provide a breakdown of diversity by employee category. The figures refer to the actual number of employees as of December 31 of the respective year.

<b>Diversity – Board of Directors</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>
Male	50%	50%	50%	75%
Female	50%	50%	50%	25%
>50 years	100%	75%	75%	100%
30 - 50 years	0%	25%	25%	–

<b>Diversity – Group Executive Board</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>
Male	100%	100%	100%	100%
Female	–	–	–	–
>50 years	66.7%	60%	100%	100%
30 - 50 years	33.3%	40%	–	–

<b>Diversity – permanent employees</b>	<b>2025</b>	<b>2024</b>	<b>2023</b>	<b>2022</b>
Male	65%	69%	68%	70%
Female	35%	31%	32%	30%
>50 years	38%	40%	35%	31%
30 - 50 years	60%	57%	63%	62%
<30 years	3%	3%	2%	7%

# Climate change

GRI 3-3

Bellevue recognizes that climate change, if left unchecked, will have negative effects on the environment, on society and on the world economy. We actively support the transition to a low-carbon and climate-resilient economy and are committed to making a positive contribution to climate change mitigation. Bellevue has integrated sustainability and climate-related aspects into the risk management processes that govern its business operations and assesses the actual and potential impacts of climate-related risks and opportunities on its business activities and financial planning. These risks and potential impacts are reported to the Board of Directors on an annual basis.

Since Bellevue does not operate in a carbon-intensive industry, the impact of climate change on its business activities is rather small. Climate change does, however, have a major impact on investment product regulations and transparency requirements, and Bellevue must meet these requirements in order to continue offering attractive products going forward. Please refer to the material topic of «Responsible investment» for further information.

## **Climate Target Setting, Target Achievement and Methodological Development**

In 2020, Bellevue Group AG defined a group-wide climate target to reduce CO<sub>2</sub> emissions per full-time equivalent (FTE) by 30% by 2030 compared to the base year 2020. This target was based on the Group's organisational and business structure at that time. Between 2020 and 2024, the defined reduction target was continuously achieved.

In the 2025 reporting year, it was determined that the target could no longer be met. The deviation is primarily attributable to several structural and strategic developments that became particularly evident in 2025. The main drivers include:

the geographical expansion of the business, in particular the development of a new business area in Asia and the establishment of a location in Singapore,

the further development and professionalisation of the investment approach towards an even more fundamentally driven and research-oriented investment strategy, which required an intensification of in-person company visits, management meetings and participation in international investor and industry conferences,

the associated increase in intercontinental business travel, which, due to long distances and the use of business-class flights, has a disproportionate impact on the emissions footprint,

as well as organisational changes in the course of a reorganisation, which led to a significant reduction in the number of FTEs (-17% compared to 2023), thereby additionally affecting the «CO<sub>2</sub> emissions per FTE» metric.

At the same time, Bellevue Group AG achieved its short-term target of reducing absolute CO<sub>2</sub> emissions from commuting. Through targeted measures such as relocating offices to Zurich city centre, introducing flexible working models, increasing the use of remote work and promoting lower-emission mobility options, commuting-related emissions were sustainably reduced.

Against this backdrop, a company-wide climate risk and target analysis was conducted to assess whether the original reduction target continues to represent a meaningful, comparable and management-relevant metric. It became evident that the «CO<sub>2</sub> emissions per FTE» metric is only partially suitable in an environment characterised by structural growth, geographical expansion and more travel-intensive investment activities, as it no longer adequately reflects the actual development of emissions. Bellevue Group AG has therefore decided to formally conclude the original target period 2019–2025. The deviation from the target in 2025 is transparently disclosed and placed in the context of the company's strategic development.

In the 2026 financial year, a revised target framework will be developed that appropriately reflects the changed business structure and the evolved investment approach. This adjustment does not represent a reduction in the Group's climate ambition, but rather a necessary methodological development in line with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) and the GRI Standards. Bellevue Group AG is fully aware of its responsibility and will implement further climate-related measures in 2026, including, among other initiatives, systematic flight travel monitoring.

Within its Sustainability Report, Bellevue publishes a dedicated chapter on the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). This chapter summarises how Bellevue addresses climate change and manages the physical risks, transition risks and opportunities arising from the transition to a low-carbon and climate-resilient economy.

## Emissions in our own operations

GRI 305-1

GRI 305-2

GRI 305-3

GRI 305-4

GRI 305-5

Bellevue has produced a greenhouse gas inventory since 2021. This is calculated in accordance with the requirements of the ISO 14064-1 standard and the accounting principles of the GHG Protocol. All figures comprise all «Kyoto greenhouse gases» (CO<sub>2</sub>, CH<sub>4</sub>, N<sub>2</sub>O, HFCs, PFCs, SF<sub>6</sub>, NF<sub>3</sub>) and are reported as units of CO<sub>2</sub>e (CO<sub>2</sub> equivalent). Bellevue does not burn biomass to produce electricity and/or heat.

The normalized GHG inventory data for 2020 is used as a reference to assess the effectiveness of the measures implemented within the scope of our climate policy and to track improvements in the company's carbon balance. Due to the far-reaching impact of the COVID-19 pandemic, the 2020 carbon balance was not chosen as the baseline carbon balance, instead the data from the commuting and business travel categories was normalized. Under commuting travel, the assumed share of teleworking was 0%. Under business air travel, it was assumed that the number of kilometers flown in the various travel classes is a linear function of air travel costs. The number of kilometers flown was extrapolated based on average air travel expenses for 2018 and 2019.

At Bellevue, the organizational boundaries are determined by operational control and the assets and activities subject to operational control are included within the system boundaries.

Total emissions (in t CO <sub>2</sub> e)	Base year <sup>1)</sup>	2025	2024	2023
CO <sub>2</sub> e-emissions scope 1 <sup>2)</sup>	32	7	12	10
- Heating	27	6	6	7
- Business trips	5	1	6	3
CO <sub>2</sub> e-emissions scope 2 <sup>3)</sup>	44	7	10	23
- Electricity	26	7	4	15
- Heating	18	–	6	8
CO <sub>2</sub> e-emissions scope 3 <sup>4)</sup>	725	717	581	575
- Energy supply	20	7	13	10
- Business trips	499	639	471	468
- Commuting	186	60	70	90
- IT equipment	14	8	23	2
- Other	6	3	4	5
<b>Total CO<sub>2</sub>e-emissions</b>	<b>801</b>	<b>731</b>	<b>603</b>	<b>608</b>
<b>CO<sub>2</sub>e-emissions/full-time position</b>	<b>8.2</b>	<b>8.9</b>	<b>6.9</b>	<b>6.1</b>

<sup>1)</sup> Baseline year: 2020 adjusted for COVID-19 effects (on commuting/remote work/business travel)

<sup>2)</sup> Scope 1: Direct greenhouse gas emissions

<sup>3)</sup> Scope 2: Indirect greenhouse gas emissions from externally sourced energy

<sup>4)</sup> Scope 3: Energy supply (emissions arising from the use of energy not covered by Scope 1 or 2); Business travel (external vehicles), commuting, IT equipment, paper, print jobs, waste, water

Bellevue does not emit significant amounts of ozone-depleting substances, nitrogen oxides (NO<sub>x</sub>), sulfur oxides (SO<sub>x</sub>) or any other air pollutants.

As it is active in the financial sector, its Scope 1 and Scope 2 emissions are rather low. Areas of focus are heating, electricity and business travel with company cars. Most of its CO<sub>2</sub> emissions relate to Scope 3 emissions and are mainly attributed to business travel and commuting. In 2020 and 2021, action to prevent the spread of the coronavirus led to a sharp reduction in business air travel (air travel) and commuting travel. From 2022 on, CO<sub>2</sub> emissions in these two areas has increased significantly, but are still below pre-pandemic levels.

Bellevue has been working with Swiss Climate since 2020 to calculate its CO<sub>2</sub> emissions and develop measures to reduce them. Up to and including 2025, Bellevue has been certified with aclimate label from Swiss Climate (a pioneer with its exemplary, holistic CO<sub>2</sub> management at all levels). By purchasing CO<sub>2</sub> emission certificates equivalent to the amount of greenhouse gas emissions emitted each year, we support projects that save the same amount of emissions. This year, we chose to support a project focused on «climate protection and sustainable forest management in Switzerland.» The project ensures CO<sub>2</sub> sequestration and sustainable forest management in the Canton of Schwyz. It contributes to climate protection, preserves biodiversity in Swiss forests and enables the production of energy wood for renewable energy generation.

Since the first publication of its greenhouse gas inventory, Bellevue has striven to reduce its greenhouse gas emissions. Currently available data does not allow it to measure the direct impact of its efforts. These efforts can only be analyzed on an aggregate basis per category. The changes in the individual categories compared to the baseline year can be summarized as follows:

- **Business travel**

The total distance travelled by air increased by 27% (corresponding to +135 t CO<sub>2</sub>). Distances travelled by diesel/petrol cars decreased by 8% (corresponding to –4,295 km), resulting in a reduction of emissions by 6 t CO<sub>2</sub>. The share of climate-friendly business travel declined from 11% (2024) to 8% (2025).

- **Commuting travel**

Commuting-related emissions were reduced by 68% (corresponding to 126 t CO<sub>2</sub>e) as a result of the introduction of remote working and the relocation of our headquarters to Zurich. The share of climate-friendly commuting increased from 49% to 68%, significantly above the Swiss average.

- **Electricity**

Absolute electricity consumption was reduced by 65%, leading to a corresponding decrease in emissions. At the same time, a substantial share of energy consumption has been sourced from renewable energy since 2021. In the 2025 financial year, this share amounts to 87%.

## Biodiversity and sensitive areas

Based on the defined screening criteria, Bellevue Group does not have operations located in or near biodiversity-sensitive areas that are assessed to potentially negatively affect local biodiversity without appropriate impact assessment, nor is the company involved in controversies with severe impacts on local biodiversity.

## Mobility

All of our offices are easily accessible by public transit. Employees are requested to use public transit to commute to work. We actively encourage this by offering financial incentives. Employees must pay to use a parking space at company locations. Showers and

changing rooms are available at company headquarters, which makes commuting to work by bicycle an attractive alternative. With the relocation of company headquarters from Küsnacht to Zurich City in 2025, access to public transportation will become even more attractive. We expect this will lead to a significant reduction in commuting emissions.

International contacts are important given our global investment strategies and distribution activities with employees at different locations. All locations have video conferencing infrastructure. Most of the meetings are through telephone and video conferencing instead of physical meetings to limit travel. Where possible and appropriate, we substitute air travel with public transportation such as train travel and coordinate joint site visits.

The Group Executive Board is regularly informed about the travel activities of the employees.

## Key climate-relevant memberships

GRI 2-28

Bellevue is a member of various organizations and a signatory of various investor initiatives as part of its active engagement to promote sustainability for the benefit of the planet. The following memberships and collaborations are climate-relevant:

- Signatory of the United Nations Principles for Responsible Investment (UN PRI) (08-2019)
- Member of Swiss Sustainable Finance (11-2022)
- Certification by Swiss Climate (from December 2021)

*Signatory of:*



# Sustainable Development Goals (SDGS)

The UN Sustainable Development Goals are the centerpiece of the Agenda 2030 adopted by the United Nations in autumn 2015. They define the social, economic and environmental milestones that are to be jointly achieved on a worldwide basis by 2030. Companies can make a crucial contribution to the Agenda 2030. Bellevue takes its responsibilities seriously and its sustainability management and core business are aligned as closely as possible with the SDGs.

Four SDGs play a central role: quality education (4), gender equality (5), decent work and economic growth (8) and climate action (13). It is in these areas that Bellevue can have the greatest impact at company level.



Source: MSCI ESG Inc.

#### **Goal 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all**

Bellevue supports the training and development for all employees and promotes lifelong learning. For further information, please consult the section on [Employee development and retention](#).

#### **Goal 5: Achieve gender equality and empower all women and girls**

Bellevue fosters a culture of gender equality and promotes a balanced mix of gender and age across all hierarchical levels and functions of the company. For further information, please refer to the section on [Diversity and inclusion](#).

#### **Goal 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all**

Bellevue offers attractive, family-friendly working conditions, promotes diversity, has established competitive pay policies with equal pay for women and men, and is committed to training and education for its employees. For further details, please refer to the sections on [Economic performance](#), [Employee development and retention](#) and [Diversity and equity](#).

#### **Goal 13: Take urgent action to combat climate change and its impacts**

Bellevue ensures that responsible corporate environmentalism contributes to reducing carbon emissions. The remaining emissions are offset by purchasing carbon offsets equal to the annual greenhouse gas emissions. Further information can be found in the section on [Climate change](#).

# Climate-related Financial Disclosures (TCFD)

## About this Chapter

This chapter describes Bellevue's progress towards implementing our climate change commitment in accordance with the Swiss regulation and global best practice standards. It serves as a summary and overview on our endeavours in advancing how we manage climate-related risks and opportunities. Bellevue recognizes that climate change poses a significant risk to society, nature, our business, our customers and partners. Our goal is to support the economy-wide transition to net zero with our ongoing climate engagement at corporate as well as at the level of our investment portfolio. A transition to a net zero future yields not only environmental but also long-term financial benefits for all our stakeholders including our clients, shareholders, employees and society in general.

This chapter has been prepared in accordance with the Swiss Federal Council's adopted ordinance on mandatory climate disclosures for large Swiss companies and thus, the binding implementation of the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). As a medium-sized enterprise, Bellevue is not obliged by the Ordinance on Climate Disclosures to publish a TCFD report. Nevertheless, as a responsible investor committed to the goals of the Paris Agreement, we have sought to incorporate the requirements laid out in the articles of the Ordinance on Climate Disclosures, the recommendations of the TCFD (2017), the cross-sectoral and sector-specific guidance outlined in the TCFD Implementation Guidance (2021) and, where possible and appropriate, the «Guidance on Metrics, Targets, and Transition Plans» (2021).

<sup>1)</sup> See communication by Federal Council on bringing the ordinance on mandatory climate disclosures for large companies into force as of 1 January 2024.

<sup>2)</sup> Final Report – Recommendations of the Task Force on Climate-related Financial Disclosures, June 2017.

<sup>3)</sup> Implementing the Recommendations of the Task Force on Climate-related Financial Disclosures, October 2021.

<sup>4)</sup> TCFD Guidance on Metrics, Targets, and Transition Plans, October 2021.

## Governance

### A) DESCRIBE THE BOARD'S OVERSIGHT OF CLIMATE-RELATED RISKS AND OPPORTUNITIES

Climate-related opportunities and risks can potentially affect all areas of Bellevue and its business – in terms of our own business activities as well as the investments (portfolio level) – hence the fact that ultimate responsibility for this issue lies with Bellevue's Board of Directors (BoD).

The BoD has ultimate responsibility for sustainability (including climate- and ESG-related matters). It approves the Group's sustainability and climate strategy and plan. The BoD is informed and decides upon climate-related matters, such as goals and targets (including performance objectives), strategy, internal organisation, major plans of action, monitoring implementation and performance, risk management, and associated major capital expenditures (including acquisitions, and divestitures).

As the highest authority for strategic issues, the BoD is informed quarterly by the Group Executive Board and/or the ESG Working Group (management function) about measures and

progress in the areas of sustainability and climate and is involved in the decision-making process.

The Audit & Risk Committee (ARC) oversees risk management activities for the company, including those associated with climate. It examines whether all systems created to monitor compliance with legal provisions are appropriate and whether they are being applied properly, and guides and monitors Bellevue's risk policy and profile, which covers climate-related risks amongst other topics. Other Board-level committees further integrate ESG including climate-related considerations into their agendas and mandates. The ARC reports to the BoD and makes recommendations to the same via the Group Executive Board. The ARC is regularly informed by Risk Management (management function), including on climate- and ESG-related risks.

#### Reference

Annual Report: [ESG - Sustainability strategy](#)

Annual Report: [Corporate Governance - Internal organization](#)

Internal documents: Sustainability guidelines, Sustainability organization regulations

## B) DESCRIBE MANAGEMENT'S ROLE IN ASSESSING AND MANAGING RISKS AND OPPORTUNITIES

The Group Executive Board is the highest management body in matters of sustainability and is responsible for the sustainability strategy, including climate. Within the Group Executive Board, sustainability is headed by the Group CFO, in collaboration with the CFO of Bellevue Asset Management AG. To this end, the Group Executive Board defines climate-related operational objectives and approves the implementation plans. The Group Executive Board is responsible for managing risks and ensures that the risk assessment process is conducted in an encompassing manner. It is also responsible for the enactment of the relevant directives for risk assessment, risk management and risk control and the adequacy of the internal control system. This assessment is driven by a yearly strategic risk review. The Group CFO (at the same time CRO) is responsible for any risk control activities.

The ESG Working Group is responsible for coordinating and managing the measures at Group level. It monitors the latest developments on the sustainability and climate front and anticipates their impact on the business model of Bellevue Group. It supports the Group Executive Board with formulating and developing the sustainability strategy. The Group Executive Board ensures that the defined focal points of the Group-wide sustainability strategy are integrated and implemented in the divisions. The ESG Working Group also ensures that the Group Executive Board is involved as a steering body, reports on progress and liaises with key stakeholder groups at Group level.

The organization of the ESG Working Group is based on the Bellevue Group organization and is made up of sustainability officers from the various departments and teams. The ESG Working Group is led by a co-management team. This consists of one corporate and a product representative. The sustainability managers of the departments/teams ensure that the Group-wide sustainability and climate strategy is implemented through corresponding measures and initiatives, considering local regulatory requirements. It also initiates and supports relevant ESG training courses together with the ESG managers of the departments/teams.

The management of the ESG Working Group reports to the Group Executive Board on a quarterly basis. This in turn reports to the Board of Directors on a quarterly basis. In the event of urgent matters, the Group Executive Board should be informed immediately by the chairperson of the ESG Working Group.

The portfolio management team is responsible for implementing the investment strategy, with a focus on sustainability and climate themes as well as overarching principles and

policies. It is also responsible of calculating and managing the financed emissions of our portfolio.

#### Reference

Annual Report: [ESG – Sustainability strategy](#)

Internal documents: Sustainability guidelines, Sustainability organization regulations

## Strategy

### A) DESCRIBE THE CLIMATE-RELATED RISKS AND OPPORTUNITIES THE ORGANIZATION HAS IDENTIFIED OVER THE SHORT, MEDIUM, AND LONG TERM

Bellevue places great emphasis on environmental and climate protection. We consider the wide-ranging impact of climate change on its own business, shareholders, customers, and partners. We endorse and are committed to the goals of the Paris Agreement. We can play our part in achieving them through the way we structure our portfolios, as well as by analyzing climate-related risks and showing how they influence our investment decisions. Naturally, we apply exclusions for controversial industries (e.g. fracking/oil sands, thermal coal), maintain an active dialog with companies or other stakeholders regarding their climate strategy, and exercise our voting rights. We have worked to embed climate-related considerations into our group-wide sustainability strategy. To accelerate the pace of our own climate action and the support for our customers in an orderly transition to net zero, we have identified the relevant climate-related opportunities for our business model and assessed associated risks over short, medium, and long term.

We have applied the TCFD recommendations to identify climate-related physical and transition risks and opportunities that may not only influence our overall reputational standing but also our market, operations and regulatory exposure or financial outcomes. The identification of the relevant risks and opportunities was performed by an interdisciplinary group of executives from management, the heads of relevant departments (sustainability, strategy, finance, controlling, communication) and selected subject-matter experts. The process was mediated and supported by an external consulting company (Swiss Climate).

Our major priorities for future climate-related opportunities are anchored in the following streams:

- Clean operations:** We are committed to reduce the carbon footprint from our own operations to support the goals of the international and Swiss community that aim to attain net zero greenhouse gas emissions by 2050. We have set clear targets to reduce our operational emissions and assess our direct and indirect emission from Scope 1, Scope 2 and operational Scope 3 categories (mainly: business trips and employee commuting) as well as Scope 3 financed emissions. The decarbonization targets are outlined in the section Metrics & Targets c). We outline our measures to reduce the carbon footprint and communicate on our short-, medium- and long-term climate targets transparently. Our locations are very easy to reach by public transport. Employees are motivated to travel by public transport. We actively support this through financial incentives. Showers and changing rooms are available at company headquarters, which makes commuting to work by bicycle an attractive alternative. Public transport options will become even more attractive when the head office is relocated from Küsnacht to central Zurich in 2025. International contacts are important given our global investment strategies and distribution activities with employees at different locations. All locations have video conferencing infrastructure. Most of the meetings are through telephone and video conferencing as a substitute for physical meetings to limit travel. Where possible and appropriate, we substitute air travel with public transportation such as train travel and coordinate joint site visits.

- **Low Carbon Investment Portfolios:** Bellevue invests mainly in healthcare industries, thus we contribute to the well-being of millions of people throughout the world. We also contribute to improving the medical research and technological improvement in the healthcare sector. When investing, we take special care to select firms, which have limited impact on the environment and that have a clear climate transition plan in place. For example, the first calculation of the carbon intensity of our financed emissions at portfolio level in 2023 revealed that Bellevue is not heavily invested in climate-sensitive sectors. This was confirmed in both 2024 and 2025. Using the WACI (Weighted Average Carbon Intensity) methodology, we were able to analyze our different funds and we have determined the funds that were more carbon intensive than others. We aim to increase the proportion of low carbon investments over time. This allows us to manage the future carbon intensity of the portfolio in a direction that reduces the carbon intensity (see section on Metrics & Targets). We are committed to adhering to internationally recognized norms and systematically exclude from the managed investment portfolios any companies that seriously harm the environment and climate. No investments may be made in companies that are implicated in serious environmental issues. Compliance with the principles and guidelines of the UN Global Compact and the UN Principles for Responsible Investment (UN PRI) serve as an indicator in such cases. ESG factors, including climate-related factors, are integrated into the fundamental analysis of every company through an ESG integration process in which the associated financial risks or opportunities are evaluated with respect to future stock market performance. This approach gives our portfolio managers a holistic picture of an enterprise. Within the scope of our ESG integration approach, strict exclusion criteria are applied and climate-related factors are an integral part of our fundamental research and analysis across all portfolios and funds. At the same time, our experts strive to build climate-friendly portfolios and they maintain an active and constructive dialog on ESG aspects with company executives and relevant stakeholders. In 2023, a dedicated focus on climate-related metrics in our ESG integration process to measure and manage carbon intensity has been established. For example, the environment sub-category focused on aspects such as whether a company systematically measures its carbon footprint and discloses the related data. A system of ESG ratings forms the basis by which sustainability and climate-related criteria are integrated into the asset manager's investment decision process. Every issuer of securities in its investment universe is assigned an ESG rating based on various sub-scores. These scores are based on data from independent third-party providers MSCI ESG Research and Morningstar Sustainalytics. Bellevue believes in the importance to interpret ESG scores with caution and a critical eye. Most ESG rating methods are based on a predefined systematic approach that does not always result in an objective or «fair» assessment of risks. In fact, such methods often systematically disadvantage start-ups and small cap companies relative to large cap companies. A lack of manpower and experience in handling ESG issues can result in a company being underrated. That is why our portfolio managers always take a closer look at potential or ostensible «ESG laggards» (CCC, B rating) and reach out to the ESG specialists at our external ESG research providers and at the companies with lagging ESG ratings. Investments in «ESG laggards» must be documented in detail. Bellevue does not apply a «best-in-class» approach for the reasons mentioned above, unless otherwise dictated by a specific investment strategy.
- **ESG Stewardship:** Bellevue acts as a responsible long-term investor on behalf of its clients. We believe that the enduring influence of climate risk can be impacting businesses and economies worldwide. While the impact may vary across sectors and geographical locations, we consider this transition a significant investment factor with the potential to significantly affect numerous companies. To that end, we consider ESG Stewardship a fundamental tool to effectively investing in and promoting sustainable enterprises. Sustainable financial investments and services not only help reduce investment risks, but also positively support desired economic, societal and environmental changes. Bellevue integrates ESG Stewardship into its investment processes to promote a more sustainable and value-enhancing economy, and also to help increase the long-term return for our clients, adjusted for sustainability and climate risks. For example, in 2022, Bellevue established a proprietary tool in which ESG engagement activities are systematically recorded and subsequent developments documented over time. During the financial year

2025, Bellevue lead a total of 13 ESG engagements (22 in 2024), out of which one was related to climate and/or environmental issues. Bellevue is firmly committed to the UN Principles for Responsible Investment (UN PRI) and continuously adapts its ESG investment guidelines to reflect the latest findings, including on climate-related aspects. For the near future (see section on Metrics & Targets), Bellevue's ambition is to be compliant with the Swiss Stewardship Code, drawn up by the Asset Management Association Switzerland and Swiss Sustainable Finance, which provides recommendation and guidance for integrating stewardship into investment processes. The Code includes nine stewardship principles – governance, stewardship policies, voting, engagement, escalation, monitoring of investee entities, delegation of stewardship activities, conflicts of interest, transparency and reporting – and describes the most important elements for effective and successful implementation.

While changes associated with a transition to a lower-carbon economy presents substantial opportunities to Bellevue, they also create significant climate-related risks for the organization. We have identified the following major climate-related risks for our business model:

- **Strategy risk:** Strategy risk(s) arises due to climate-related market developments such as increasingly changing behaviour of current and future customers concerning climate-friendly investments. Relating thereto are potential untapped strategic opportunities (see climate-related opportunities) if realized by competitors, which may lead to losses in market share or lower revenues from transition savvy clients. This risk is mostly related to our sustainable product/investment offerings, such as a lack of climate-friendly ESG investment solutions and related loss of clients/market share.  
TCFD risk category: Transition risk – Market
- **Reputation risk:** Bellevue is exposed to reputation risk related to climate change due to increased stakeholder concerns, e.g. through rating agency channels (e.g. S&P ESG Rating), clients or shareholders. The reputation risk is tied to changing customer or community perceptions of Bellevue's relative contribution to or detractor from the transition to a low-carbon economy. The risk is thus directly related to Bellevue's current and future climate engagement and measures to realize its transition plan, such as the relative speed and magnitude of Bellevue's transition in comparison to peers and other market participants (or rather the transition of Bellevue's AuMs).  
TCFD risk categories: Transition risk – multiple (Policy and Legal, Reputation)
- **ESG (Compliance) Risk:** A compliance risk may emerge for Bellevue if existing and emerging regulatory requirements are not met by the Company. Bellevue has identified two types of climate-related compliance risks:
  - Type 1: Policy actions that attempt to constrain actions that contribute to the adverse effects of climate change or policy actions that seek to promote adaptation to climate change.
  - Type 2: Legal risk in the form of litigation in case of «non-adherence» with law/regulation or if climate-related litigation claims are being brought forward. Direct consequences may be additional compliance efforts for internal processes and reporting (increased internal cost), and potential litigation cost.  
TCFD risk category: Transition risk – Policy and Legal
- **Market risk:** Climate-born market risk may adversely affect the performance of Bellevue's investment portfolio and strategies (including default of a company in the investment portfolio). Market volatility or capital market fluctuations may occur due to technological progress (e.g. due to the substitution of lower emissions services/goods) and/or market-side developments (e.g. due to changes in customer demand/preferences).  
TCFD risk categories: Transition risk – multiple (Technology, Market)
- **Counterparty (credit) risk:** Counterparty default risk due to climate change for relevant financial institutions such as banks, brokers, custodians is considered rather low (e.g. due to technological progress, changes to policy, legal and market-side developments).  
TCFD risk category: Transition risk – Market

- **Physical risk:** Physical risks resulting from climate change mainly materializes in the investment portfolio, for example due to acute or chronic physical risk for a specific company in our portfolio. We consider immediate physical risks to be rather low for Bellevue.  
TCFD risk category: Physical risk – Acute, Chronic

An important aspect for organizations to consider is the time horizon for assessing climate-related risks and opportunities. While some of those risks or opportunities may materialize in the short term, others may be of higher relevance in the long-term. Bellevue thus carefully considered the relevant time horizons that are used to evaluate any impact from climate-related issues in alignment with our transition plan. We have defined time horizons consistent with the one mentioned in the Explanatory Report to the Ordinance on Climate Disclosures issued by the Swiss Federal Council on November 23, 2022:

- Short term is 1 – 5 years
- Medium term is 6 – 15 years
- Long term is 16 – 30 years

The above-mentioned time horizons were determined based on considerations on our business activities, existing targets and goals, existing law, emerging Swiss and EU regulations, current market developments and the national and international climate agenda.

In the sections that follow, we provide an overview on the impact of climate-related risks and opportunities for the above mentioned short-, medium- and long-term horizons.

#### Reference

Annual Report: [ESG – Sustainability strategy](#)

Internal documents: Sustainability guidelines, Sustainability organization regulations

## B) DESCRIBE THE IMPACT OF CLIMATE-RELATED RISKS AND OPPORTUNITIES ON THE ORGANIZATION'S BUSINESSES, STRATEGY, AND FINANCIAL PLANNING

The impacts of climate change on Bellevue are driven by the identified climate-related opportunities and risks. Bellevue has assessed the impact of the relevant risks and opportunities on the organization in terms of:

- **Likelihood (Low/Medium/High):** The probability that the climate-related risk might materialize or the climate-related opportunity can be realized in the given time horizon
- **Impact (Low/Medium/High):** Qualitative assessment of the impact on Bellevue in the defined time horizon
- **Time horizon (Short term/Medium term/Long term):** The time horizon in which the impact will occur (earliest possible), in accordance with the relevant time horizons for Bellevue

The results of the assessment are described below:

	Impacts	Probability	Time horizon
<b>Top opportunities</b>			
Clean operations	Low	High	Short term
Low Carbon Investment Portfolios	High	High	Short term
ESG Stewardship	Medium	Medium	Medium term
<b>Top risks</b>			
Strategy risk	High	Medium	Medium term
Reputation risk	High	Medium	Medium term
ESG (Compliance) Risk	Medium	Medium	Short term
Market risk	High	High	Medium term
Counterparty (credit) risk	Low	Low	Medium term
Physical risk	Low	Low	Medium term

The impact assessment was performed by an interdisciplinary group of executives from management, heads of relevant departments (sustainability, strategy, finance, controlling, communication) and selected subject-matter experts. The analysis in terms of impact and likelihood also serves as an indication on our prioritization for future climate-related initiatives, action plans and the relative importance of each stream during the respective time horizon.

Overall, the impact assessment indicates that implementing Low Carbon Investment Portfolios is considered the most material climate-related opportunity for Bellevue in terms of impact. We also consider ESG Stewardship as medium impact opportunity. While the impact for further measures to establish Clean Operations is considered rather low, the likelihood is considered high. The latter also applies for implementing Low Carbon Investment Portfolios.

For climate-related risks, market risks associated with our societies' climate transition are considered most material, both in terms of impact and likelihood. Climate-related risks considered high in terms of impact and medium in terms of likelihood are strategy risks related to climate-related market developments and our ability to offer sustainable product/investment solutions, as well as reputation risks related to Bellevue's current and future climate engagement and measures to realize its transition plan. Further, climate-related risks considered medium in terms of impact and likelihood are ESG (compliance) risks related to Bellevue's compliance to existing and emerging regulatory requirements. Counterparty (credit) risks as well as physical risks are considered low both in terms of impact and likelihood.

Generally, the fact that all opportunities and risks are expected to materialize or are to be realized in the short to medium term indicates our commitment to our ongoing and future climate engagement. However, climate-related risks with high impact are rather to be expected to materialize in the medium term. This is mainly driven by current market expectations and regulatory developments.

See further details on the process to assess climate-related risks and opportunities outlined in the section Risk Management.

### **C) DESCRIBE THE RESILIENCE OF THE ORGANIZATION'S STRATEGY, TAKING INTO CONSIDERATION DIFFERENT CLIMATE-RELATED SCENARIOS, INCLUDING A 2°C OR LOWER SCENARIO**

We are convinced that our strategy is directly affected by climate-related risks and opportunities. It is for this reason that we have established a transition plan that serves as a blueprint for our own business in the transition to a low-carbon economy. It is our assumption that such a transition occurs in an orderly fashion that is consistent with a 2°C or lower scenario. Targets and measures taken by Bellevue are consistent with this assumption.

Our encompassing identification and impact assessment of climate-related opportunities described under Strategy a)/b) of this report was guided by questions such as:

- How do we believe is our strategy affected by climate-related risks and opportunities?
- Which strategic changes need to be addressed such that these opportunities can be realized, or the risks can be managed?
- What is the impact and relevance of these climate-related issues for our company and business model?
- What is the associated time horizon?

Currently, multiple elements contribute to the resiliency of our climate strategy:

- The top climate-related opportunity (Low Carbon Investment Portfolios) is directly related to Bellevue's investment focus in the healthcare sector. When investing, we take special care to select firms, which have limited impact on the environment and that have a clear climate transition plan in place in line with the Paris Agreement. According to the carbon intensity of our financed emissions at the portfolio level in 2023, Bellevue is not heavily invested in climate-sensitive sectors.
- Bellevue measures its carbon footprint and has set ambitious targets to reduce its emissions over short, medium and long term. The ambitious targets are backed by effective measures to decarbonize our direct and indirect emissions (see section on Metrics & Targets).
- We continuously integrate climate-related risks as a risk driver in our existing risk management framework and the associated processes.
- Diversity in geographic areas in terms of investments and clients, which mitigates both physical and transition risks.

While we have not yet performed a climate-related scenario analysis to assess the resiliency of our strategic considerations under different scenarios, we plan to perform such an assessment in the upcoming years. Any additional regulatory requirements by the Swiss Financial Market Supervisory Authority (FINMA) will be considered in the development of such an analysis.

## Risk Management

### A) DESCRIBE THE ORGANIZATION'S PROCESSES FOR IDENTIFYING AND ASSESSING CLIMATE-RELATED RISKS

### B) DESCRIBE THE ORGANIZATION'S PROCESSES FOR MANAGING CLIMATE-RELATED RISKS

### C) DESCRIBE HOW PROCESSES FOR IDENTIFYING, ASSESSING AND MANAGING CLIMATE-RELATED RISKS ARE INTEGRATED INTO THE ORGANIZATION'S OVERALL RISK

#### Our climate-related risk management framework

In accordance with FINMA's understanding on climate risk management, we consider climate risk as a risk driver to other «classical» financial sector risk categories. Climate-related risks – in the form of physical risks and transition risks – are thus not considered a separate risk category but are rather managed as part of the existing risk management framework. Transition risks driven by technology, policy and legal, market or reputational concerns or chronic and acute physical risks in accordance with the TCFD categorization are managed through the existing processes for managing financial and non-financial risks. The mapping of climate-related risks against our traditional risk categories is disclosed in the section Strategy a).

The existing risk governance is outlined in the section Governance and applies to climate-related risks. As part of the existing risk policy and our framework for risk management and risk control, we have established processes for:

- Risk identification and assessment;
- Risk management and control; and
- Risk reporting and disclosure.

To ensure that climate-related risks are identified, assessed and managed, they are integrated as part of the Group-wide risk policy and in the above-mentioned processes for risk management and risk control.

#### Risk identification and assessment

We identified the relevant climate-related risks for Bellevue and assessed their impact as part of the encompassing analysis outlined in section Strategy a)/b). The analysis was performed by an interdisciplinary group with the participation of executives from management, the heads of relevant departments (sustainability, strategy, finance, controlling, communication) and selected subject-matter experts. The identification of relevant risks for Bellevue was performed in accordance with the TCFD recommendations and was based on guidance by regulatory bodies, best practice, peers and professional judgement by the relevant stakeholders within the company. The encompassing analysis also included a qualitative assessment for all relevant climate-related risks of Bellevue with regards to impact, likelihood and the associated time horizons. The results of this assessment are outlined in section Strategy b).

Bellevue has risk identification and assessment processes in place that are performed by risk management at Group level but also at the individual operating unit level on a regular basis. To ensure that the initial assessment of climate-related risks outlined above is institutionalized, we are planning to integrate the encompassing analysis as part of the existing risk- and/or business-specific processes (e.g. annual Risk Assessment).

In addition to this overarching process, the assessment of relevant climate-related risks is further performed as follows (see further details under Metrics & Targets):

- Strategy risks: Our ESG Working Group is assessing the transition risk related to climate-related market developments and our ability to offer sustainable product/investment solutions, and informs our Group Executive Board and the BoD on a regular basis. A quantitative and qualitative metric are in place to ensure that our proportion of AuM linked to carbon-related assets is assessed.
- Climate-related reputation risks are periodically assessed by the Group Executive Board. The Group Executive Board directly manages and supervises those risks, recognizing their significance for Bellevue and the difficulty to quantify them.
- Climate-related compliance risks are overseen by the ARC and managed by Compliance where an active monitoring on existing and emerging laws and regulation related to climate change (e.g. Climate and Innovation Act, EU regulation, regulatory requirements or communications by the FINMA, etc.) is implemented.
- Climate-related market risks are periodically assessed by the Group Executive Board and are measured and monitored as part of the existing risk management processes. A quantitative measure is in place to monitor the Weighted Average Carbon Intensity (WACI) of all funds over time.

### **Risk management and control**

We are convinced that the limitation of climate-related risks is crucial to ensure that the understanding of the level and type of those risks that is accepted in pursuit of our strategy is aligned. Bellevue has processes in place that allow the company to mitigate, transfer, accept and control risks, including climate-related risks:

- Definition and monitoring of risk appetite / limits / tolerances (incl. escalation procedure in case of breach). Limitation of climate-related risks serve as a crucial decision-making tool for the BoD and the Group Executive Board. Our risk appetite and tolerance limit framework is approved by the BoD and integrated in our risk policy. For example, the BoD approved a quantitative tolerance to limit the reduction path for GHG emissions for our defined climate reduction targets to assess Bellevue's progress in the transition towards a net zero economy.
- Climate-related ESG criteria integration in investment processes: When investing, we take special care to select firms, which have limited impact on the environment and that have a clear climate transition plan in place. ESG factors, including climate-related factors, are systematically integrated into the fundamental analysis of every company through an ESG integration process in which the associated financial risks or opportunities are evaluated with respect to future stock market performance. This approach gives our portfolio managers a holistic picture of an enterprise. It includes climate change factors to be considered to measure climate-relevant indicators (e.g. carbon intensity) and plans as well as intentions to reduce carbon emissions at portfolio level. Additionally, while considering principal adverse impact on sustainability criteria (PAI) analysis, if a security exhibits an absolute CO<sub>2</sub>-Intensity in the range of «mid» to «very high» (according to MSCI ESG) and if its intensity exceeds the industry average by more than 50%, the security cannot be classified as a sustainable investment which then impacts our sustainable investment quota (most investment products under EU SFDR article 8 require a minimum quota of sustainable investments). Moreover, this can culminate in an ESG engagement. Furthermore, in the frame of our TCFD implementation process, we have identified Low Carbon Investment Portfolios as one key climate-related opportunity, for which we will further elaborate strategic priorities and actions as well as related risk management criteria in the short term (next 1 – 5 years) (see chapter on Strategy).
- Mitigation through ESG stewardship with investees: Our portfolio managers are engaged in an active and constructive dialog with the executives and other relevant stakeholders of portfolio companies on ESG issues. Climate change is amongst our key priorities of engagement in terms of ESG considerations. If there are any indications of a significant controversy related to ESG issues, including climate-related, they are constructively discussed with the company and subsequent developments (e.g. change in strategy or processes, improvement of ESG rating) documented over time.. Engagement activities are undertaken in the context of materiality and proportionality considerations. Written

records of ESG engagement activities are maintained as part of the regular documentation of conversations with company representatives. In 2022 we also established a proprietary tool in which ESG engagement activities are systematically recorded and subsequent developments documented over time. In addition, Furthermore, we seek compliance with the Swiss Stewardship Code and its 9 principles (governance, stewardship policies, voting, engagement, escalation, monitoring of investee entities, delegation of stewardship activities, conflicts of interest, transparency and reporting) in order to effectively manage our climate-related risks.

### **Risk reporting and disclosure**

The relevant climate-related risks are continuously monitored and reported as part of the existing risk governance structures (see also section Governance), notably the following:

- The BoD, assisted by the ARC, is ultimately responsible for the management of climate-related risks as part of Bellevue's risk management framework and sustainability mandate.
- The ARC oversees risk management activities for the company, including those associated with climate, on a regular basis.
- The Group Executive Board is responsible for managing risks and ensures that the risk assessment process is conducted in an encompassing manner. It is also responsible for the enactment of the relevant directives for risk assessment, risk management and risk control and the adequacy of the internal control system. This assessment is driven by a yearly strategic risk review.
- The CFO (at the same time CRO) is responsible for any risk control activities

Reporting provided to any of those bodies covers the specific climate-related risks and includes, if appropriate, respective assessments of these risks (e.g. metrics) and the climate-related risk tolerance.

Bellevue fulfils its responsibilities in relation to ESG and climate reporting via the following channels:

- Monthly factsheets on individual strategies, with information on portfolio positioning and performance as well as summarized ESG and climate data (CO<sub>2</sub>-intensity Scope 1 and 2). In addition, our investors receive dedicated sustainability factsheets on a quarterly basis.
- Our website [www.bellevue.ch](http://www.bellevue.ch) includes a dedicated page focused on sustainability at both corporate and portfolio level. Advances and news on sustainability matters are posted on a continuous basis, including information regarding the regulatory requirements (EU SFDR/MiFID II sustainability preferences).
- Annual UN PRI Report to provide accountability and transparency regarding our responsible investment activities.
- Annual Report including a dedicated section on ESG, including our TCFD disclosure.

### **References**

Internal documents: Risk Management Framework, Risk Management and Risk Control Directive

## Metrics and Targets

### A) DISCLOSE THE METRICS USED BY THE ORGANIZATION TO ASSESS CLIMATE-RELATED RISKS AND OPPORTUNITIES IN LINE WITH ITS STRATEGY AND RISK MANAGEMENT PROCESS

Based on the recommendations by TCFD, and our sustainability and risk strategy, we measure and monitor metrics that allow us to assess the climate-related risks and opportunities identified under section Strategy a). The following metrics are considered relevant for Bellevue to further accelerate the transition of our business model towards a net zero economy:

#### GHG emissions

- Measure, monitor and manage the absolute carbon emissions based on our carbon footprint for Scope 1, Scope 2 and operational Scope 3 (Scope 3.1–3.14) in accordance with the GHG Protocol.
- Measure, monitor and manage the financed emissions associated with the investment portfolio in accordance with the PCAF Standard, and based on MSCI ESG data.

For this metric, short- and medium-term targets were defined for the period up to the end of 2025, serving as management and monitoring instruments for the measures implemented during the respective period to reduce Bellevue Group's operational CO<sub>2</sub> footprint. The metric enabled the systematic recording and assessment of the development of key emission drivers within the organisational and business context at that time.

In the course of the strategic and structural changes initiated in 2025, the relevance of this metric and the associated target framework was reviewed. Bellevue Group has decided to formally conclude the existing target architecture as of the end of 2025. The metric will continue to be disclosed transparently; however, from 2026 onwards it will primarily serve to ensure traceability of historical developments and as a reference point in the further development of the future climate target framework.

From the 2026 financial year onwards, a revised target and KPI structure will be developed to enable the appropriate management of climate-related risks and opportunities of Bellevue Group under the changed strategic framework conditions. The focus will be on a differentiated representation of key emission drivers and on monitoring central climate-related action areas, such as resource-efficient business operations and the promotion of lower-carbon investment approaches.

#### Exclusion criteria

- Apply thresholds for the percentage of overall revenues that can be generated from morally or ethically controversial business areas, in particular carbon-intensive such as fracking/oil sands or thermal coal. Exclude companies that exceed the generally accepted annual revenue thresholds in their specific business areas.

The metric and associated targets is important to monitor our key climate-related opportunity on Low Carbon Emissions Portfolio.

#### ESG integration

- Assess ESG ratings as basis by which climate-related criteria are integrated into asset manager's investment decision process.
- Detailed documentation of investments in «ESG laggards».
- Bellevue does not apply a «best-in-class» approach for the reasons mentioned below, unless otherwise dictated by a specific investment strategy.

### ESG stewardship

- Qualitative description of our ESG Stewardship engagement processes over time by systematically recording and documenting subsequent developments with our established proprietary ESG engagement tool.
- Qualitative assessment of compliance to the 9 principles of the Swiss Stewardship Code (governance, stewardship policies, voting, engagement, escalation, monitoring of investee entities, delegation of stewardship activities, conflicts of interest, transparency and reporting).
- Note: Climate-related voting is currently not in scope for Bellevue.

### Transition risk

- Strategy risk: Scanning of sustainable finance journals to get an understanding of the ESG trends, and report on the findings (qualitative metric). Tolerance limit: When a specific topic is reported more than 5 times from different sources, then report to Management. Control frequency: semi-annually.
- Strategy risk: Assess the proportion of AuM linked to carbon-related assets as share of carbon-intensive AuM (classified as unsustainable) of total AuM. Tolerance limit: A carbon-intensive AuM is considered unsustainable if the absolute intensity of an emitter exceeds 70 t CO<sub>2</sub> / USD 1 mn turnover (i.e. higher than «low» value according to the MSCI ESG methodology), and if this value of the emitter exceeds 50% of the relevant industry average. Control frequency: quarterly. Based on this methodology, a total of 25 emitters (or 1.4% of AuM) whose carbon intensity was classified as unsustainable were identified in the portfolio under management as at the end of 2025.
- Reputation risk: Assess the transition of Bellevue's AuMs, peers and other market participants towards a low-carbon economy by scanning ESG ratings (e.g. S&P) and review Bellevue's transition plan considering peers' commitments and the evolution of market players (e.g. commitments to SBTi or NZAM). Tolerance limit: When a specific climate-related issue (e.g. a specific firm or sub-sector is impacted by a scandal) is reported more than 5 times from different sources, then report to Management. Control frequency: semi-annually.
- Reputation risk: Assess the total exposure to climate-sensitive sectors (in mn USD). Bellevue identifies climate-sensitive assets through industry-identifying attributes. As defined by the TCFD, Bellevue includes the following non-financial sectors addressed by the TCFD: fossil fuel extraction, carbon-based power generation, transportation (air, sea, rail, and auto manufacture), metals production and mining, manufacturing industries, real estate development, chemicals, petrochemicals, and pharmaceuticals, building and construction materials and activities, forestry, agriculture, fishing, food and beverage production, as well as trading companies that may trade any of the above (e.g., oil trading or agricultural commodity trading companies). This metric is agnostic of risk rating, and therefore may include exposures of companies that may be already transitioning or adapting their business models to climate risks. According to the European Union's definition, the NACE («nomenclature statistique des activités économiques dans la Communauté européenne») sectors A - H and L are classified as «high climate impact sectors». As of December 31, 2025, 52.3% of assets under management are allocated to these sectors according to the EU nomenclature.
- ESG (compliance) risk: Assess the future development of climate-related legislation and regulation (Switzerland, EU, US), relevant market developments, and the national and international climate agenda. Tolerance limit: When new regulations or market best practices arise, the Management should be informed and decide on actions to be taken. Control frequency: annually.
- Market risk: Monitor and assess the Weighted Average Carbon Intensity (WACI Scope 1, 2, 3) of all AuM (in t CO<sub>2</sub>e / USD 1 mn turnover). Currently no specific tolerance limit defined, but comparison with the index-weighted positions of the MSCI AC World Index. Control frequency: annually. In 2025, the carbon intensity (WACI Scope 1, 2, 3) of our measurable investment strategies (approx. 95% of all AuM) was 492.4 t CO<sub>2</sub>e / USD 1 mn turnover, which is 40% below the index-weighted positions of the MSCI AC World Index (829.3 t CO<sub>2</sub>e / \$M USD turnover).

- Counterparty (credit) risk: Monitor and assess the likelihood of possible default from counterparties due to climate-related impacts. Tolerance limit: If there are signs, then report to Management. Control frequency: annually.

#### **Internal carbon pricing**

Bellevue does not apply an internal carbon price mainly due to the following reasons:

- We are not directly exposed to the EU or Swiss emission trading system (EU ETS).
- We are not subject to a complex organization and/or business model, which requires an elaborated carbon price system.
- The existing metrics outlined above are considered sufficient to incentivise and drive business decisions to facilitate a transition to a net zero economy.

While such a carbon price mechanism is helpful for larger organizations to incentivize the business and mobilise resources by allocating the effective cost of carbon, such an instrument does not add any additional benefit to the existing metrics and targets at Bellevue. The necessity to implement an internal carbon price (e.g. on business travel) is and further will be assessed on a regular basis.

#### **Reference**

Annual Report: [ESG - Climate change](#), [ESG - Responsible investments](#)

### **B) DISCLOSE SCOPE 1, SCOPE 2, AND, IF APPROPRIATE, SCOPE 3 GREENHOUSE GAS (GHG) EMISSIONS, AND THE RELATED RISKS**

Our measurement and disclosure of the GHG emissions for Scope 1, Scope 2 and operational Scope 3, as well as the financed emissions of our portfolio are included in the Annual Report under the chapter ESG.

#### **Reference**

Annual Report: [ESG - Climate change](#), [ESG - Responsible investments](#)

### **C) DESCRIBE THE TARGETS USED BY THE ORGANIZATION TO MANAGE CLIMATE-RELATED RISKS AND OPPORTUNITIES AND PERFORMANCE AGAINST TARGETS**

In the course of the strategic and structural changes initiated in the 2025 financial year, the previous quantitative climate targets were concluded as of the end of 2025. As of the balance sheet date, no formally adopted emission reduction targets are in place. From the 2026 financial year onwards, a revised target and transition framework will be developed.

# GRI

## GRI-Index

GRI content index	
Statement of use	Bellevue Group AG, Zurich/Switzerland has reported in accordance with GRI Standards for the period from 01/01/2025 to 12/31/2025.
GRI 1 used	GRI 1: Foundation 2021

GRI Standard	Disclosure	Location in Annual Report	Requirement(s) omitted	Reason	Explanation
GRI 2: General Disclosures 2021	2-1 Organizational details	[Business report - Business model and strategy] <a href="https://my.nswow.ch/wow/653/98895">https://my.nswow.ch/wow/653/98895</a> <a href="#">Corporate Governance - Group structure and shareholders</a>			
	2-2 Entities included in the organization's sustainability reporting	This sustainability report covers of all consolidated entities of Bellevue Group. Information to the scope of consolidation can be found in <a href="#">Note 6 «Major subsidiaries»</a> to the consolidated financial statements.			
	2-3 Reporting period, frequency and contact point	GRI 1 and <a href="#">About us - Contact</a> This report is prepared on an annual basis.			
	2-4 Restatements of information	There were no corrections or adjustments to information published as part of the sustainability report.			
	2-5 External assurance	This sustainability report was not audited.			
	2-6 Activities, value chain and other business relationships	<a href="#">Business report - Business model and strategy</a>			
	2-7 Employees	<a href="#">Talent attraction and retention</a>			
	2-8 Workers who are not employees	N/A	Yes	Not applicable	Not taken into account. Only occurs with consultants and project managers who are employed in other companies.
	2-9 Governance structure and composition	<a href="#">Corporate Governance - Board of Directors</a>			

2-10 Nomination and selection of the highest governance body	<a href="#">Corporate Governance - Board of Directors</a>			
2-11 Chair of the highest governance body	<a href="#">Corporate Governance - Board of Directors</a>			
2-12 Role of the highest governance body in overseeing the management of impacts	<a href="#">Sustainability governance</a>			
2-13 Delegation of responsibility for managing impacts	<a href="#">Sustainability governance</a>			
2-14 Role of the highest governance body in sustainability reporting	<a href="#">Sustainability governance</a>			
2-15 Conflicts of interest	[Conflicts of interest] <a href="https://my.nswow.ch/wow/653/98815#conflicts">https://my.nswow.ch/wow/653/98815#conflicts</a>			
2-16 Communication of critical concerns	<a href="#">Compliance with laws and regulations</a>			
2-17 Collective knowledge of the highest governance body	<a href="#">Corporate Governance - Board of Directors</a>			
2-18 Evaluation of the performance of the highest governance body	<a href="#">Corporate Governance - Internal organization</a>			
2-19 Remuneration policies	<a href="#">Remuneration report - Compensation policy</a>			
2-20 Process to determine remuneration	<a href="#">Remuneration report - Determination of compensation</a>			
2-21 Annual total compensation ratio	N/A	Yes	Confidentiality constraints	This information is not disclosed for reasons of confidentiality. Information on the remuneration of the members of the Board of Directors, the remuneration of the members of the Group Executive Management, the highest total remuneration for the financial year and our remuneration system is disclosed in the remuneration report.
2-22 Statement on sustainable development strategy	<a href="#">Sustainability strategy</a>			
2-23 Policy commitments	<a href="#">Business ethics and integrity</a>			
2-24 Embedding policy commitments	<a href="#">Business ethics and integrity</a>			
2-25 Processes to remediate negative impacts	<a href="#">Compliance with laws and regulations</a>			
2-26 Mechanisms for seeking advice and raising concerns	<a href="#">Compliance with laws and regulations</a>			
2-27 Compliance with laws and regulations	<a href="#">Compliance with laws and regulations</a>			
2-28 Membership associations	<a href="#">Important climate related memberships</a>			
2-29 Approach to stakeholder engagement	<a href="#">Stakeholder engagement</a>			

		<u>Material topics identified</u>			
	2-30 Collective bargaining agreements	N/A	Yes	Not applicable	As Bellevue has no collective bargaining agreements and the working and employment conditions of our employees are not influenced by collective bargaining agreements, the requirements of GRI Standard 2-30 with regard to collective bargaining agreements are not applicable.
GRI 3: Material Topics 2021	3-1 Process to determine material topics	<u>Material topics identified</u>			
	3-2 List of material topics	<u>Material topics identified</u>			
	3-3 Management of material topics	See various chapters of material topics identified			
GRI 201: Economic Performance 2016	201-1 Direct economic value generated and distributed	<u>Economic performance</u>			
	201-2 Financial implications and other risks and opportunities due to climate change	<u>Economic performance</u>			
	201-3 Defined benefit plan obligations and other retirement plans	<u>Economic performance</u>			
	201-4 Financial assistance received from government		Yes	Not applicable	No public funding support
GRI 205: Anti-corruption 2016	205-1 Operations assessed for risks related to corruption	<u>Anti-corruption</u>			
	205-2 Communication and training about anti-corruption policies and procedures	<u>Anti-corruption</u>			
	205-3 Confirmed incidents of corruption and actions taken	<u>Anti-corruption</u>			
GRI 305: Emissions 2016	305-1 Direct (Scope 1) GHG emissions	<u>Emissions</u>			
	305-2 Energy indirect (Scope 2) GHG emissions	<u>Emissions</u>			
	305-3 Other indirect (Scope 3) GHG emissions	<u>Emissions</u>			
	305-4 GHG emissions intensity	<u>Emissions</u>			
	305-5 Reduction of GHG emissions	<u>Emissions</u>			
	305-6 Emissions of ozone-depleting substances (ODS)		Yes	Not applicable	Air emissions not applicable
	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant		Yes	Not applicable	Air emissions not applicable
GRI 401: Employment 2016	401-1 New employee hires and employee turnover		Yes	Structured training data collection missing	Data will be collected and reported in Financial year 2025

	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees		Yes	Structured training data collection missing	Data will be collected and reported in Financial year 2025
	401-3 Parental leave	<u>Employment</u>			
GRI 404: Training and Education 2016	404-1 Average hours of training per year per employee	<u>Training and education</u>			
	404-2 Programs for upgrading employee skills and transition assistance programs	<u>Training and education</u>			
	404-3 Percentage of employees receiving regular performance and career development reviews	<u>Training and education</u>			
GRI 405: Diversity and Equal Opportunity 2016	405-1 Diversity of governance bodies and employees	<u>Diversity and inclusion</u>			
	405-2 Ratio of basic salary and remuneration of women to men	<u>Diversity and inclusion</u>			
GRI 406: Non-discrimination 2016	406-1 Incidents of discrimination and corrective actions taken	<u>Diversity and inclusion</u>			
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	<u>Protection of customer data</u>			

# Glossary

Terms	Short description
Sustainable investments	Sustainable investments are classified in accordance with the EU SFDR regulation, Article 2 (17). A company is considered sustainable if it makes a positive contribution to at least one of the 17 Sustainable Development Goals of the United Nations (UN SDGs) while upholding the “do no significant harm” principle and good corporate governance practices.
CO2-intensity	CO2-emissions measured in tons of CO2 per USD 1 million in revenues
Engagement	Portfolio managers are engaged in an active and constructive dialog with company representatives in selected ESG areas in an effort to improve qualitative or quantitative measures of sustainability.
ESG	ESG stands for Environment, Social and Governance. ESG refers to non-financial factors and criteria that are taken into account during the investment process and can have a significant impact on the financial performance of portfolios.
ESG exclusions	Companies involved in severe controversies concerning the environment, human rights and business ethics are excluded. Compliance with the principles and guidelines of the UN Global Compact, the UN Guiding Principles on Business and Human Rights and the standards and rights of the International Labor Organization serves as a measure of sustainability. Values-based exclusions exclude companies that exceed certain revenue thresholds in controversial business areas. Exclusions are made on the basis of MSCI ESG data.
ESG Coverage	Shows the respective ESG research coverage as measured by the weighting of individual securities in the portfolio.
ESG Integration	The relevant industry- or company-specific ESG factors are integrated into the fundamental analysis. Environmental, social and governance aspects are thus taken into consideration during the fundamental analysis of securities and in the investment process.
MSCI ESG Rating	The MSCI ESG rating evaluates companies based on environmental, social and corporate governance factors that can have a material impact on the sustainability risks of a particular industry. MSCI ESG rating scores range from “leader” (AAA, AA) to “average” (A, BBB, BB) to “laggard” (B, CCC). Note: Because ESG rating methodologies can lead to the systematic underrating of certain companies or industries, portfolio managers can, in justifiable cases, invest in apparent “laggards”.
Sustainable characteristics	The Fund takes social and environmental characteristics into consideration. These basically comprise the following elements: 1) Severe controversies involving global norms are excluded; 2) Very severe ESG controversies are excluded; 3) Values-based investment exclusions based on maximum revenue thresholds; 4) ESG integration; 5) ESG stewardship through constructive corporate dialog (engagement) and the exercise of voting rights (proxy voting).
UN SDG	Using the MSCI SDG alignment methodology, qualitative assessments are made and scores assigned with respect to each of the 17 UN SDGs. The business activities, operations, practices and products of a company are evaluated based on their contributions to the UN Sustainable Development Goals, resulting in an aggregated score for each UN SDG (+10 to -10, with +2.0 or higher indicating a positive goal contribution and -2.0 or lower indicating a negative goal contribution).
Proxy Voting	Portfolio managers represent the long-term interests of our investors by actively exercising the voting rights of our portfolio companies through proxy voting. Voting recommendations issued by independent sustainability consultants and proxy advisors will be taken into account. However, it is possible to deviate from third-party voting recommendations if, in our view, they are not aligned with the best interests of investors.
UN PRI	Principles for Responsible Investment (UNPRI or PRI) is a United Nations-supported international network of financial institutions working together to implement its six aspirational principles. Its goal is to understand the implications of sustainability for investors and support signatories to facilitate incorporating these issues into their investment decisionmaking and stewardship practices. In implementing these principles, signatories contribute to the development of a more sustainable global financial system. Bellevue Asset Management AG is a signatory since August 2019.
PCAF	PCAF (Partnership for Carbon Accounting Financials) is a global initiative that helps financial institutions measure and disclose the greenhouse gas (GHG) emissions associated with their loans and investments. It provides a standardized framework for assessing financed emissions, enabling banks, investors, and asset managers to track their climate impact and align with net-zero goals. The PCAF methodology supports transparency and accountability in sustainable finance.
GRI	The Global Reporting Initiative (GRI) is a globally recognized framework that supports all types of organizations (companies, governments, and non-governmental organizations) in their sustainability reporting. Among other things, the guidelines include KPIs that make environmental, economic, and social performance measurable.
TCFD	TCFD stands for the “Task Force on Climate-related Financial Disclosures.” It is a working group established by the Financial Stability Board (FSB) aimed at increasing transparency regarding climate-related financial information. The goal is to enable investors to incorporate this information more effectively into their decision-making

processes. Improved reporting is intended to support financial decisions that contribute to a more sustainable global economy.

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